

# A SYSTEMATIC APPROACH TO DATA SCIENCE

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UNIVERSITY OF WATERLOO



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**WATERLOO**



# WORLD'S MOST VALUABLE RESOURCE

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“**Data** is the new oil.”

**Clive Robert Humby**  
*mathematician, entrepreneur, and  
Chief Data Scientist, Starcount*

“**Data** is the new currency.”

**Antonio Neri**, *President  
Hewlett Packard Enterprise*



“**Data** is a commodity like gold.”

**Matt Shepherd**  
*Head of Data Strategy, BBH London*

“At the heart of the digital economy and society is the explosion of insight, intelligence and information – data. **Data is the lifeblood of the digital economy.**”

**World Economic Forum**  
*A New Paradigm for Business of Data  
BRIEFING PAPER - JULY 2020*

# DATA SCIENCE/BIG DATA IN THE NEWS...

Big Brother meets Big Data, in an office near you

**The Atlantic** Sponsor Content: What's this?

Forbes / Tech  
@ 10:20 AM 34,550

How Big Data And The Internet Of Things Improve Public Transport In London



The Little Black Book of Billior

THE WALL STREET JOURNAL.



SCIENCE

The Big Idea Behind Big Data

# BIG DATA AND HOLLYWOOD: A LOVE STORY



Data Veracity is critical for Insurers to Make Better Business Decisions, According to Accenture Report

Français

CIO JOURNAL  
Carnival Strategy Chief Bets That Big Data Will Optimize Prices  
New York Times Adapts Data Science Tools for Advertisers

Team will help lure marketers with tools to predict which articles will resonate with certain readers to better target advertising

# DATA SCIENCE EVERYWHERE!...

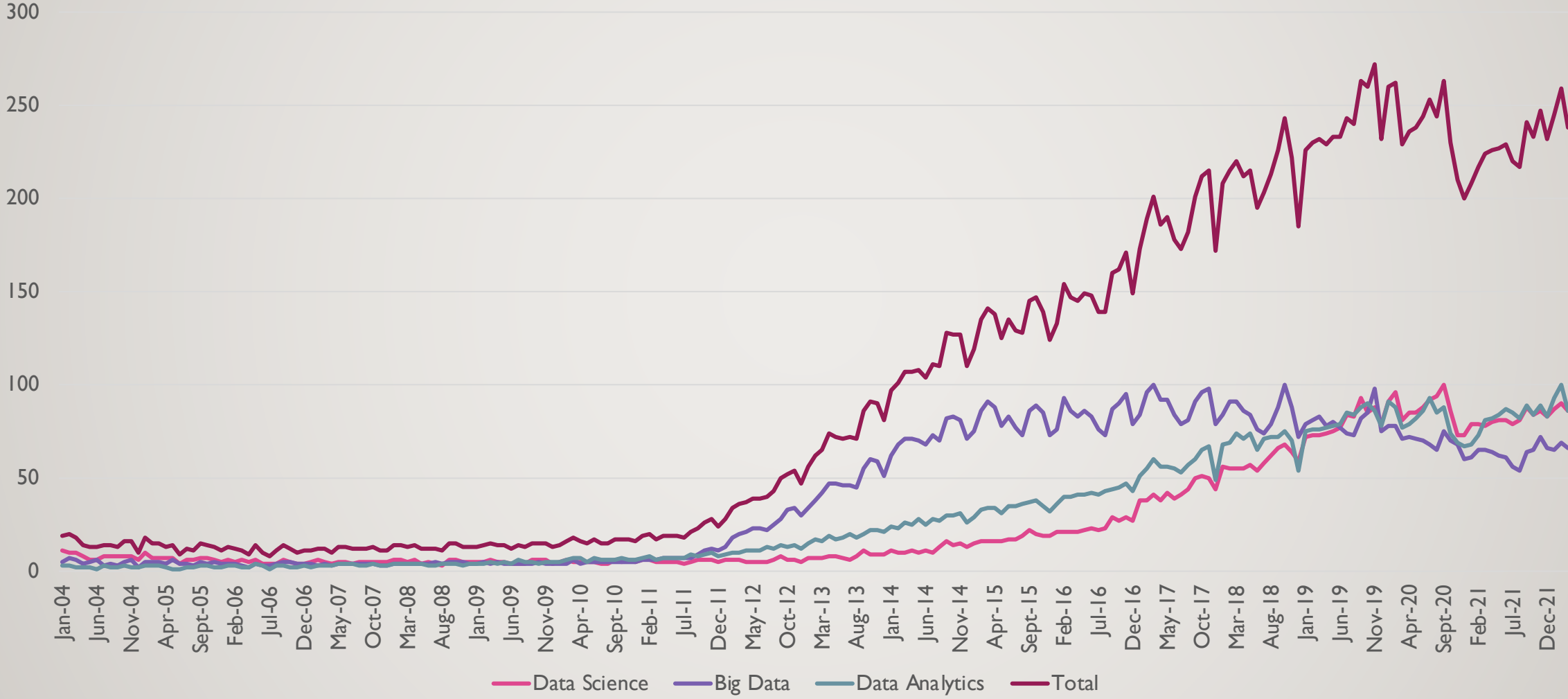


“No candy? No flowers? No cards?  
Big Data predicted that 67.53%  
of you would remember!”

“I don’t like the look of this.  
Searches for gravy and turkey stuffing  
are going through the roof!”

“You can’t keep adjusting the data  
to prove that you would be the best  
Valentine’s date for Scarlett Johansson.”

# GOOGLE TRENDS





# AGENDA

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What is Data  
Science

Data Science  
Applications

Data Science  
Ecosystem

Data Science  
Lifecycle

Data Science  
System  
Architecture

Who Owns  
Data Science

# WHAT IS DATA SCIENCE?



WIKIPEDIA  
The Free Encyclopedia

“**Data science**, also known as **data-driven science**, is an interdisciplinary field of scientific methods, processes, algorithms and systems to extract [knowledge](#) or insights from [data](#) in various forms, either structured or unstructured, similar to [data mining](#).”



“Data science is a **multidisciplinary approach to extracting actionable insights from the large and ever-increasing volumes of data** collected and created by today’s organizations. Data science encompasses preparing data for analysis and processing, performing advanced data analysis, and presenting the results to reveal patterns and enable stakeholders to draw informed conclusions.”



“Data science intends to **analyze and understand actual phenomena with ‘data’**. In other words, the aim of data science is to reveal the features or the hidden structure of complicated natural, human, and social phenomena with data from a different point of view from the established or traditional theory and method.”

Chikio Hayashi  
1998



“Data science **combines multiple fields, including statistics, scientific methods, artificial intelligence (AI), and data analysis, to extract value from data**. ... Data science encompasses preparing data for analysis, including cleansing, aggregating, and manipulating the data to perform advanced data analysis.”



“... change of all sciences moving from observational, to theoretical, to computational and now to the 4th Paradigm – **Data-Intensive Scientific Discovery**”

Gordon Bell  
2009



Data science is the field of study that combines domain expertise, programming skills, and knowledge of mathematics and statistics to **extract meaningful insights from data**. ... In turn, these systems generate insights which analysts and business users can translate into tangible business value.”



“Data science encompasses a set of principles, problem definitions, algorithms, and processes for extracting non-obvious and useful patterns from large data sets.”

- “...the terms *data science*, *machine learning*, and *data mining* are often used interchangeably.”
- “...although data science borrows from these other fields, it is **broader in scope**.”

John Kelleher & Brendan Tierney  
2018



“data science is an umbrella term to describe the entire complex and multistep processes used to **extract value from data**.”

Rafael A. Irizarry  
2020-01-31



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- Data-driven
- Insights from data

- Reveal patterns
- A process



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# A WORKING DEFINITION

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A data-driven approach to problem solving by analyzing and exploring large volumes of possibly multi-modal data, extracting from it knowledge and insight that is used for better decision-making.

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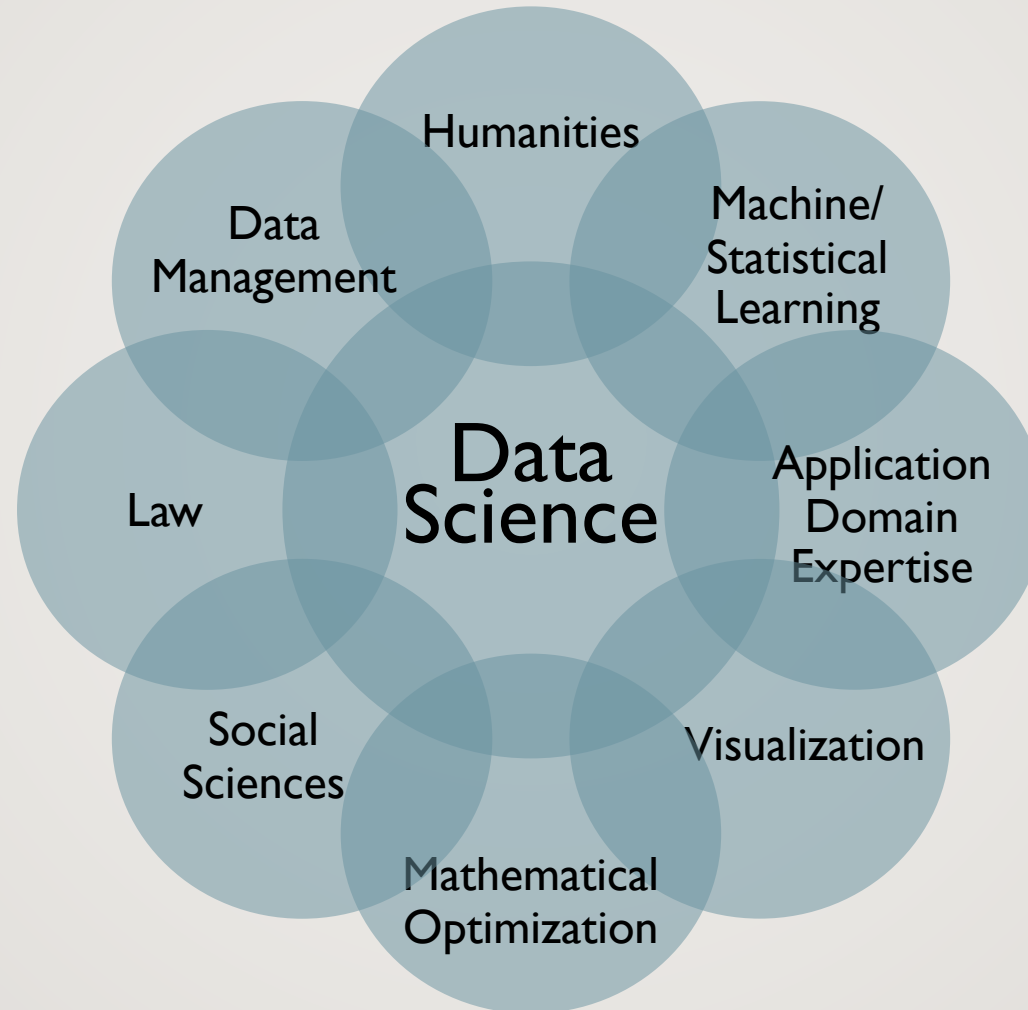
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It involves the process of collecting, preparing, managing, analyzing, and explaining the data and analysis results.

# DATA SCIENCE AS A UNIFIER

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# WHO IS A DATA SCIENTIST?

## THE REAL DATA SCIENTISTS OF THE ENTERPRISE



WHAT I COULD BE DOING

WHAT PEOPLE  
THINK I DO

WHAT I ACTUALLY DO

# WHO IS A DATA SCIENTIST?

**THE REAL DATA SCIENTISTS OF THE ENTERPRISE**

To be revealed at the end...

**WHAT I COULD BE DOING**

**WHAT PEOPLE  
THINK I DO**

**WHAT I ACTUALLY DO**

# TWO MYTHS...

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# TWO MYTHS...

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- Data science = Big data



# TWO MYTHS...

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- Data science  $\neq$  Big data
- Big data is like a raw material
- Processing it leads to data science & better understanding
- Applications are important
  - No applications  $\rightarrow$  no data science

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- Data science  $\subseteq$  Machine learning  $\subset$  AI

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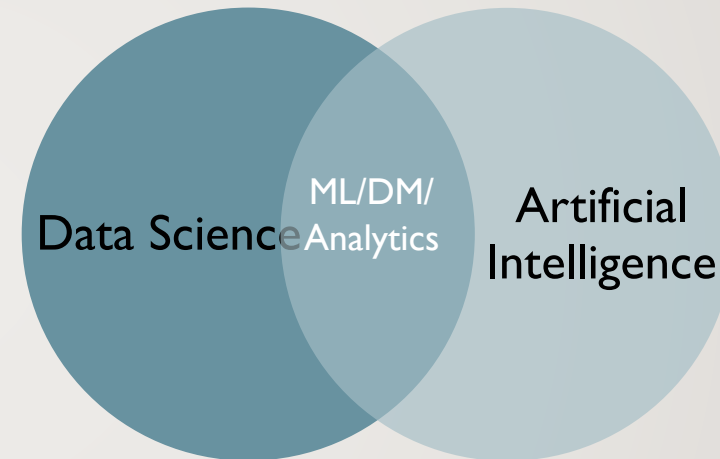
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- Data science  $\not\subseteq$  Machine learning  $\not\subseteq$  AI



- They are related but not the same

# AGENDA

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What is Data  
Science

Data Science  
Applications

Data Science  
Ecosystem

Data Science  
Lifecycle

Data Science  
System  
Architecture

Who Owns  
Data Science

# DATA SCIENCE APPLICATIONS

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- Data science is about applications
  - Applications give purpose
  - Applications inform core technologies
- Almost any domain with large data sets are good candidates
- Some examples
  - Fraud detection
  - Biological & biomedical applications
  - Recommender systems
  - Health sciences & health informatics applications
  - Sustainability
  - Finance & insurance
  - Smart cities
  - Sports
  - ...

# DATA SCIENCE APPLICATION EXAMPLES

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## Sustainability

- Climate variability and change
- Ecology
- FEW
- Large data sources
  - Earth observation data
  - Remote sensing data
  - Citizen-science data
  - Ground-based observational data
  - High spatial and temporal resolution data from mobile devices



# DATA SCIENCE APPLICATION EXAMPLES

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## Biological & Biomedical

- Bioinformatics
  - Genomics
  - Transcriptomics
  - Proteomics
  - Computational systems biology
  - Mathematical and computational medicine
- Explosion of data





# DATA SCIENCE APPLICATION EXAMPLES

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## Fraud detection

- Investigate fraud patterns in past data
- Early detection is important
  - Before damage propagates
  - Harder than late detection
- Precision is important
  - False positive and false negative are both bad
- Real-time analytics



# DATA SCIENCE APPLICATION EXAMPLES

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## Recommender systems

- The ability to offer unique personalized service
- Increase sales, click-through rates, conversions, ...
- Collaborative filtering at scale



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# DATA SCIENCE ECOSYSTEM

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## Data Science Building Blocks

### Data Engineering

- Big data management
- Data preparation

### Data Analytics

- Explore data (data mining)
- Build models & algorithms (machine learning)
- Visualizations & visual analytics

### Data Protection

- Security for data science
- Data privacy

### Data Ethics

- Impact on individuals, organizations & society
- Ethical & normative concerns
- Bias in data
- Algorithmic bias
- Regulatory issues

# DATA SCIENCE ECOSYSTEM

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## Applications

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## Social and Policy Context

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# DATA ENGINEERING

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Big data management



Data preparation

- Data enrichment, integration and storage
  - ETL/ELT process (?)
  - Data lakes
- Storage and management of big datasets
- Data processing platforms



# DATA ENGINEERING

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Big data management



Data preparation

- Data enrichment, integration and storage
  - ETL/ELT process (?)
  - Data lakes
- Storage and management of big datasets
- Data processing platforms
- Data acquisition/gathering
- Data cleaning
- Data provenance & lineage

# DATA ENGINEERING IS ESSENTIAL

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# DATA UNDERLYING DATA SCIENCE: BIG DATA – FOUR VS

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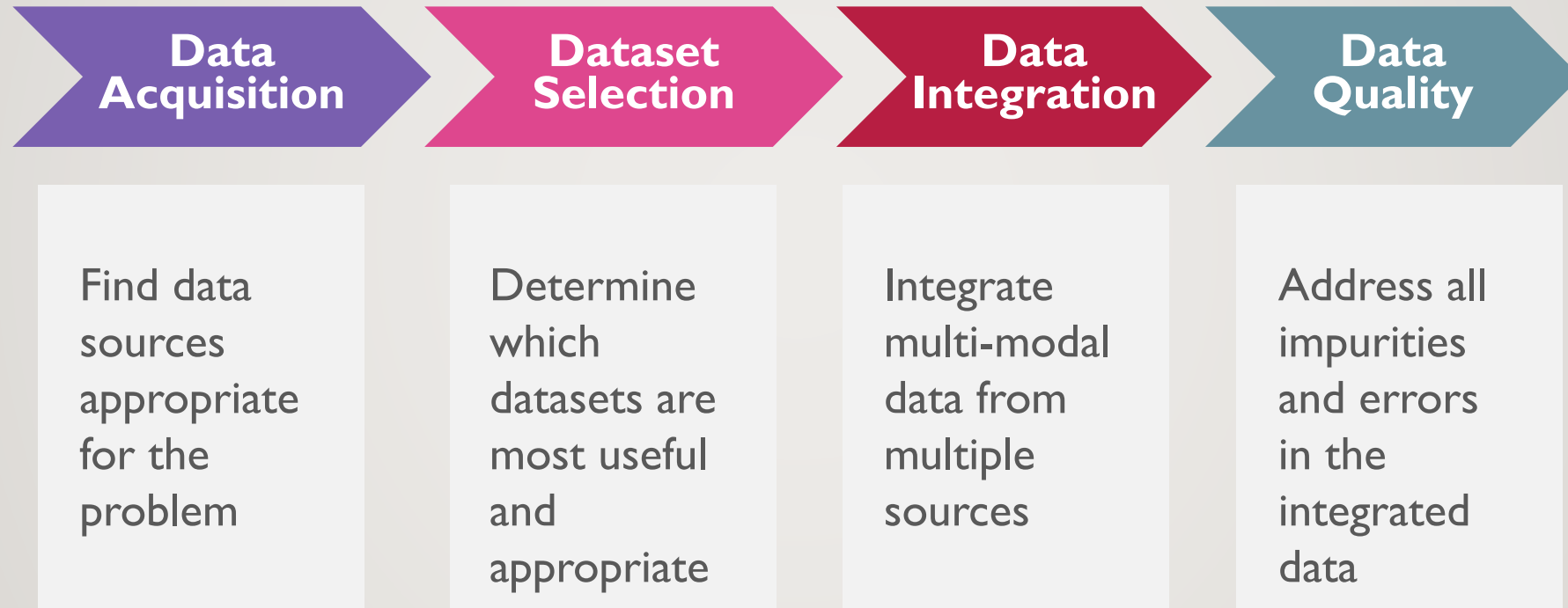
“refers to large, diverse, complex, longitudinal, and/or distributed data sets generated from instruments, sensors, Internet transactions, email, video, click streams, and/or all other digital sources available today and in the future.”

NSF BIGDATA Solicitation

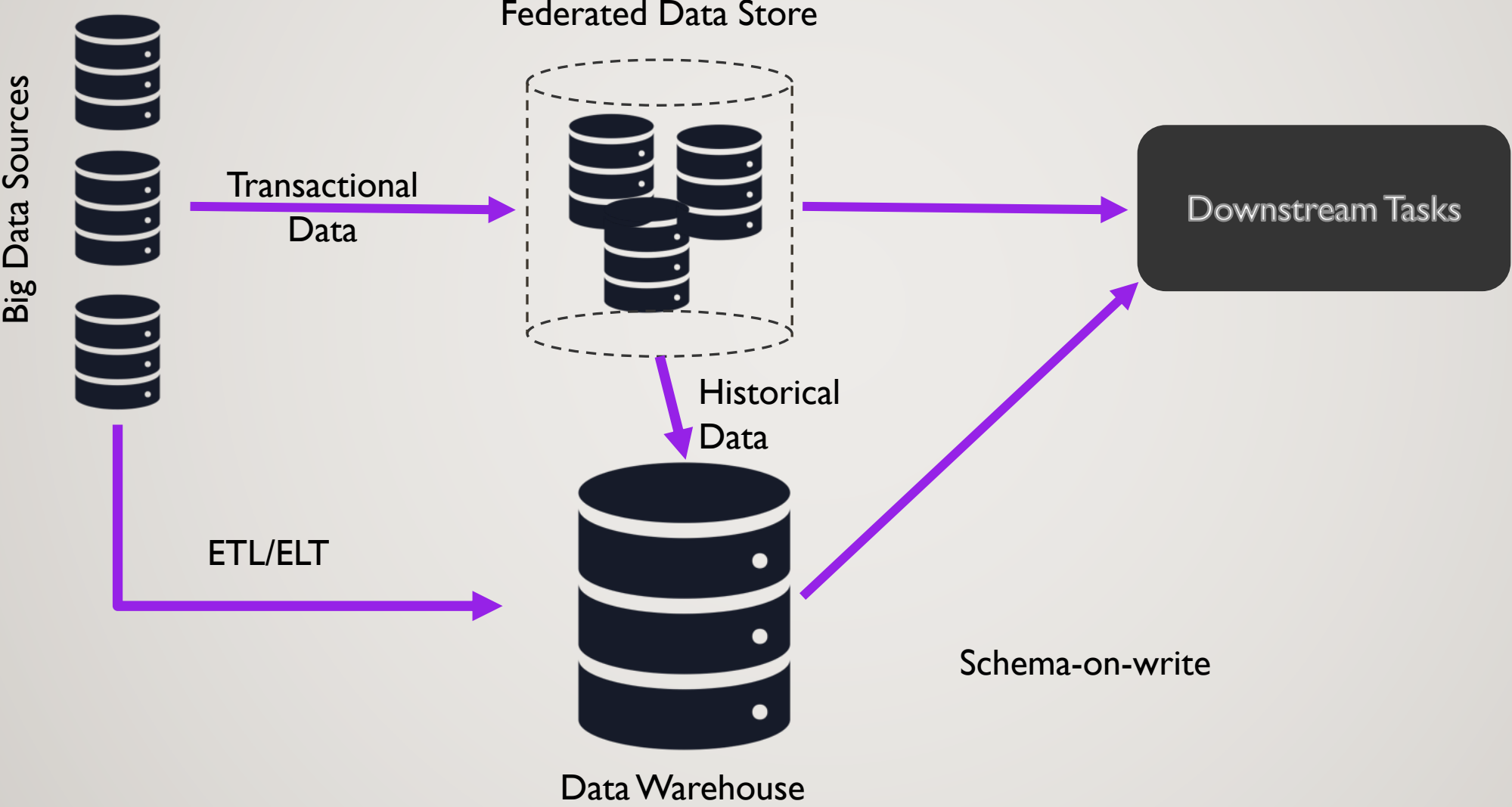


# DATA PREPARATION

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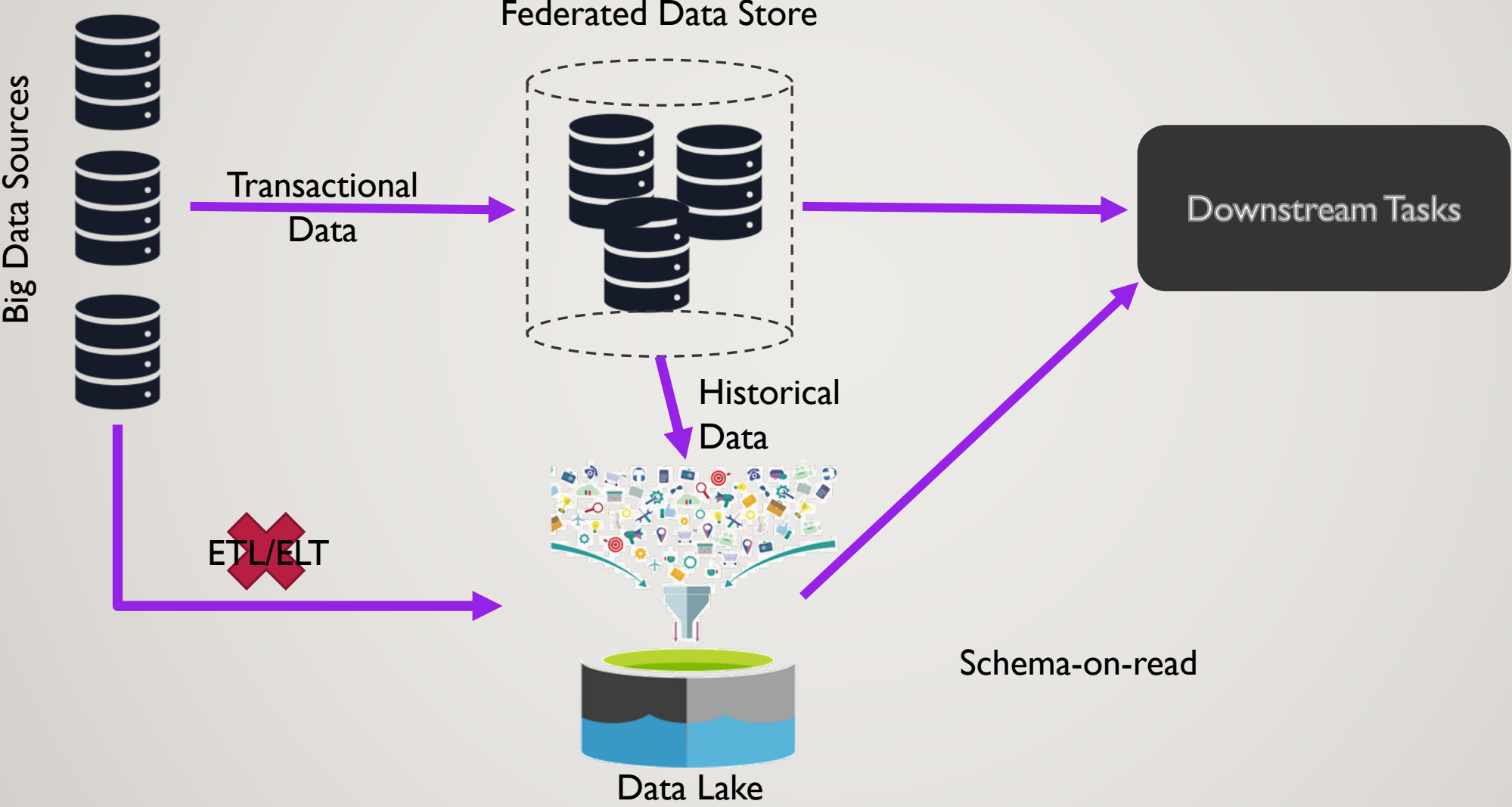


# DATA INTEGRATION





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# DATA INTEGRATION – DATA LAKES

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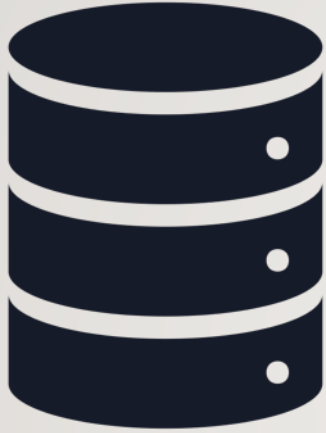


“massive collection of datasets that:

- may be hosted in different storage systems;
- may vary in their formats;
- may not be accompanied by any useful metadata or may use different formats to describe their metadata; and
- may change autonomously over time.”

# DATA WAREHOUSES VS DATA LAKES

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- Simpler to architect
- Single store
- Centralized analytics
- Privacy concerns



- Complexity of dealing with autonomous systems
- Distributed
- Federated/distributed analytics
- Maintain original ownership of data

# DATA INTEGRATION ⇒ DATA QUALITY ISSUES

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89% of executives believe that data quality issues impact the quality of customer service they provide (2017)



Only 33% of senior executives have a high level of trust in the accuracy of their big data analytics (2016)



59% of executives do not believe their company has capabilities to generate business insights from their data (2016)



# DATA INTEGRATION ⇒ DATA QUALITY ISSUES

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# DATA QUALITY DIMENSIONS

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# DATA SCIENCE ECOSYSTEM

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The application of statistical and machine learning techniques to draw insights from data under study and to make predictions about the behaviour of the system under study



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- Statistics
- Computer Science (DM/ML)

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nature methods

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nature > nature methods > this month > article

Published: 03 April 2018

Points of Significance

## Statistics versus machine learning

Danilo Bzdok, Naomi Altman & Martin Krzywinski

*Nature Methods* 15, 233–234 (2018) | Cite this article

50k Accesses | 192 Citations | 373 Altmetric | Metrics

**Statistics draws population inferences from a sample, and machine learning finds generalizable predictive patterns.**

Two major goals in the study of biological systems are inference and prediction. Inference creates a mathematical model of the data-generation process to formalize understanding or test a hypothesis about how the system behaves. Prediction aims at forecasting unobserved outcomes or future behavior, such as whether a mouse with a given gene expression pattern has a disease. Prediction makes it possible to identify best courses of action (e.g., treatment

# DATA ANALYTICS

---

The application of statistical and machine learning techniques to draw insights from data under study and to make predictions about the behaviour of the system under study

- Statistics
- Computer Science (DM/ML)
- The lines between the two disciplines have blurred

The screenshot shows the top portion of a web page for a Nature Methods article. The page title is 'nature methods'. Below the title are navigation links: 'Explore content', 'Journal information', and 'Publish with us'. The breadcrumb trail reads 'nature > nature methods > this month > article'. The article is published on 03 April 2018. The title of the article is 'Statistics versus machine learning' by Danilo Bzdok, Naomi Altman & Martin Krzywinski. The article is from Nature Methods, volume 15, pages 233-234 (2018). It has 50k accesses, 192 citations, and 373 Altmetric metrics. A red oval highlights the abstract text: 'Statistics draws population inferences from a sample, and machine learning finds generalizable predictive patterns.' Below the abstract, the first sentence of the introduction is visible: 'Two major goals in the study of biological systems are inference and prediction. Inference creates a mathematical model of the data-generation process to formalize understanding or test a hypothesis about how the system behaves. Prediction aims at forecasting unobserved outcomes or future behavior, such as whether a mouse with a given gene expression pattern has a disease. Prediction makes it possible to identify best courses of action (e.g., treatment

# DATA ANALYTICS TYPES

## Descriptive

- What does the data reveals about what is happening?
- Exploratory analysis

## Diagnostic

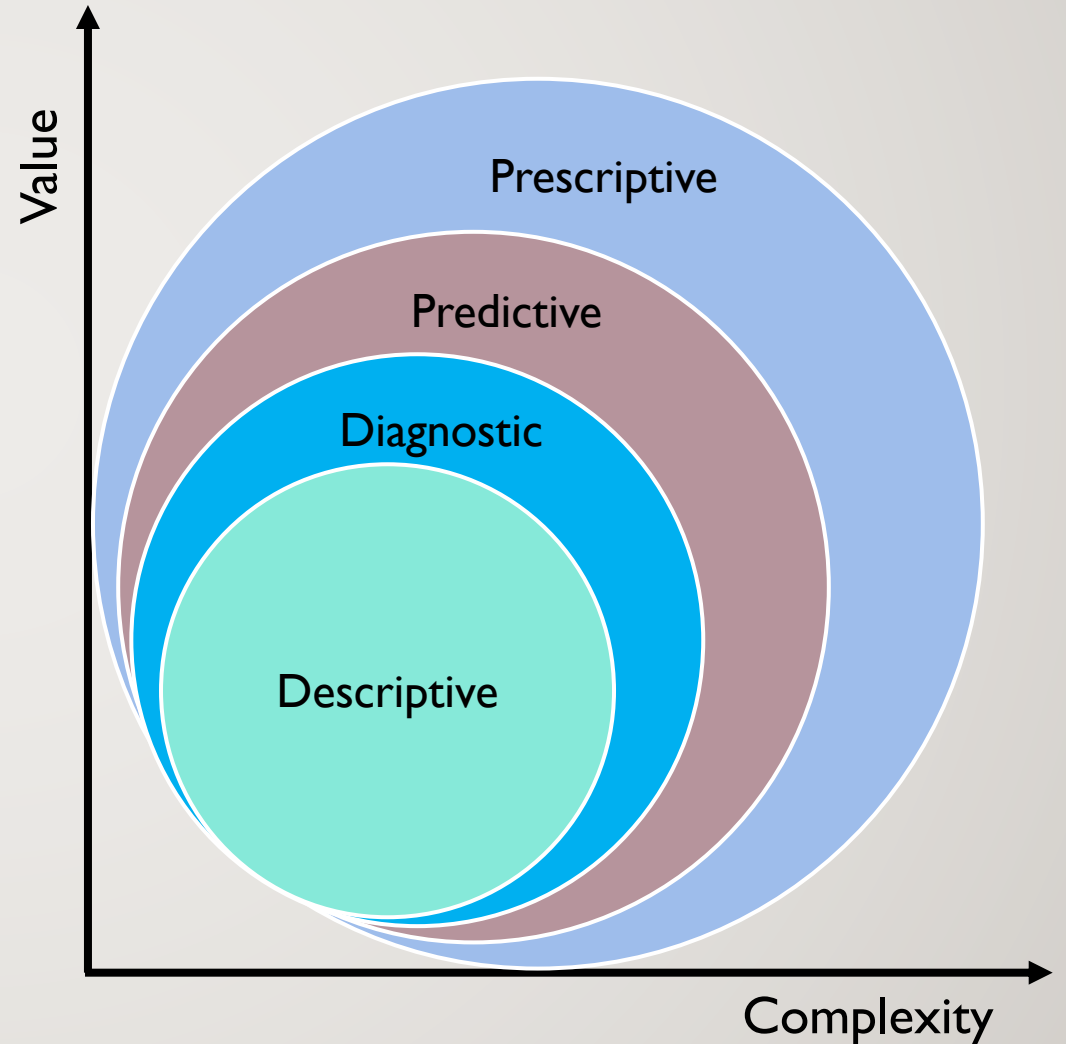
- Why is it happening?
- What does the data suggest about the reasons?

## Predictive

- What is likely to happen?
- Decisions are affected
- Machine learning fits here

## Prescriptive

- Recommended actions



# DATA ANALYTICS TASKS/METHODS

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## Clustering

- Discovering groups & structures of data that are “similar”

## Outlier detection

- Detection of anomalous (rare) data items

## Association rule learning

- Detecting relations between variables

## Classification

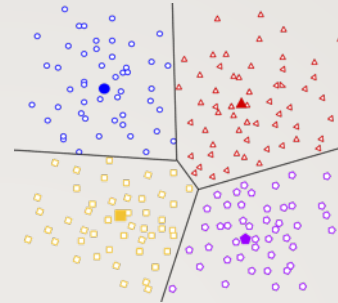
- Generalizing known structure to new data

## Regression

- Find model that fits data with least error

## Summarization

- More compact representation of the data set



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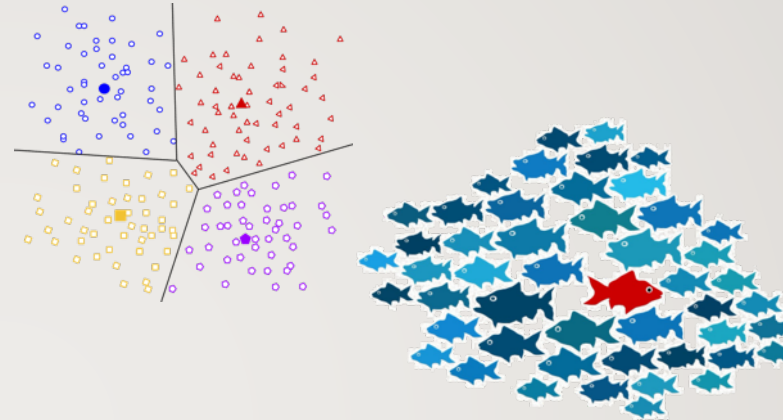
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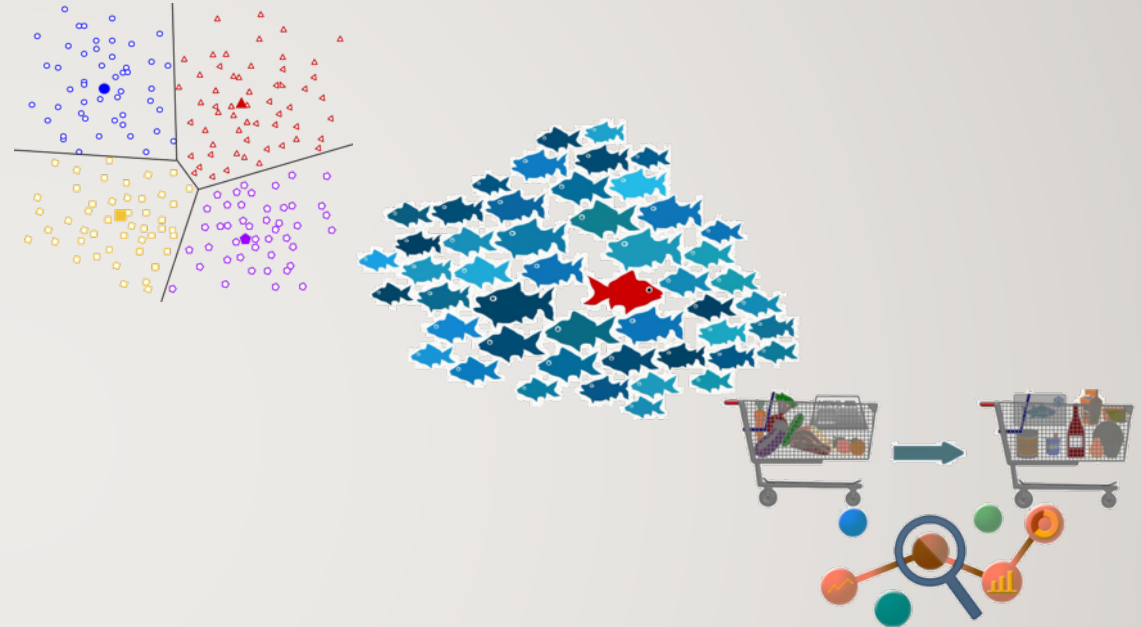
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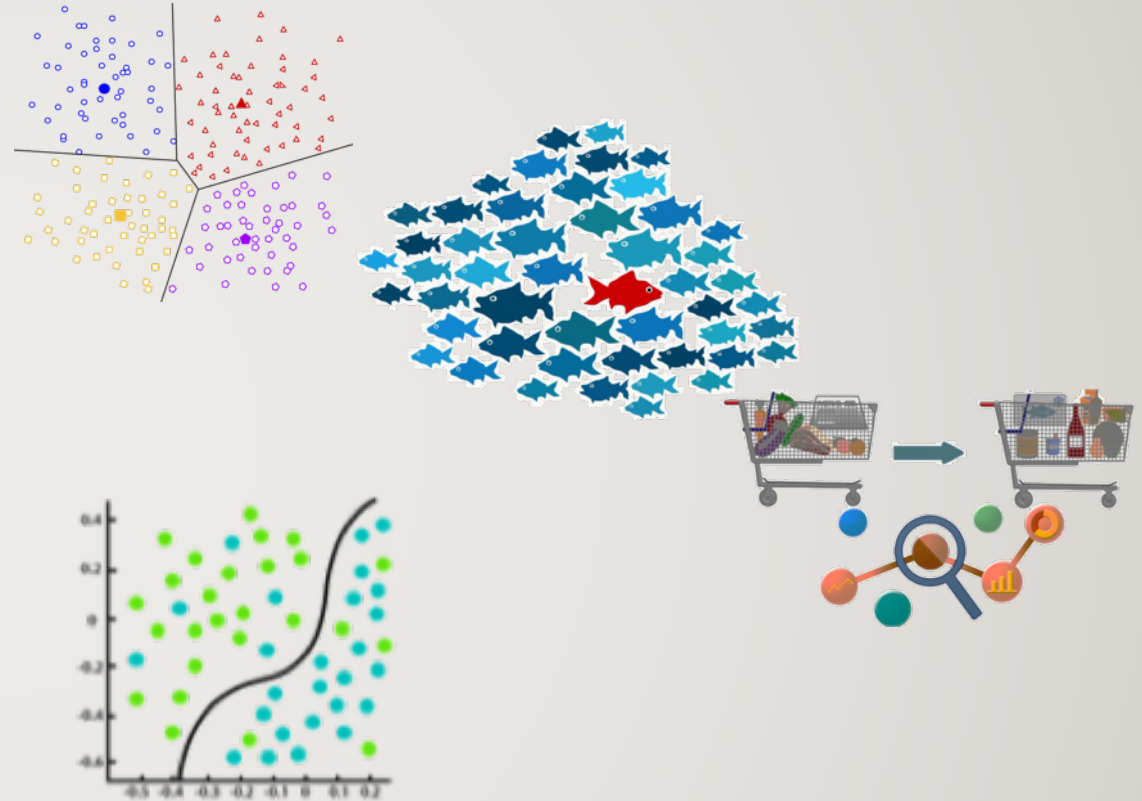
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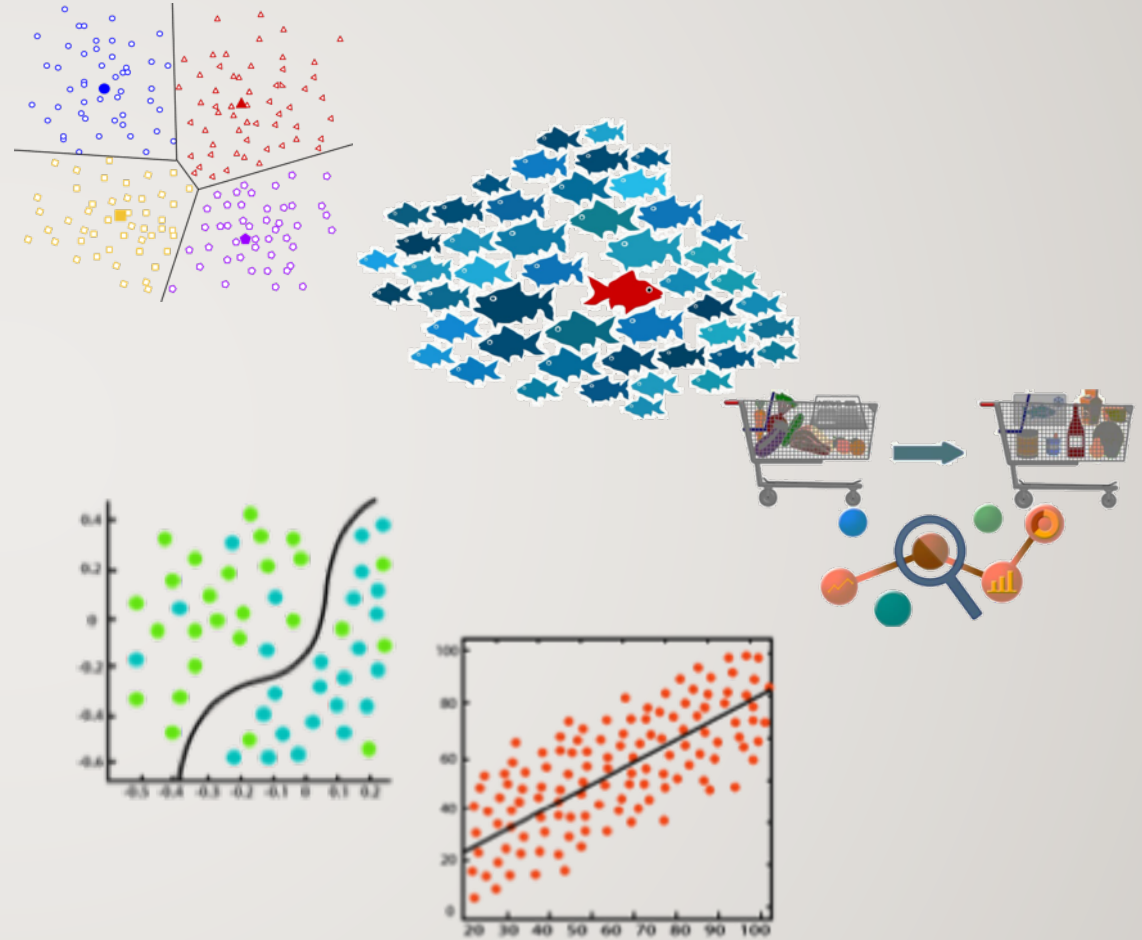
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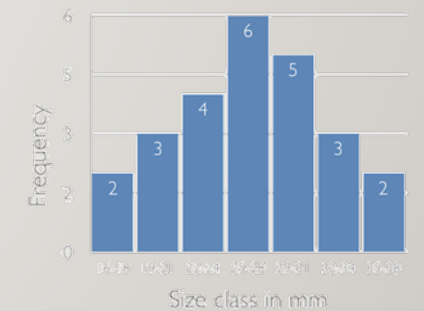
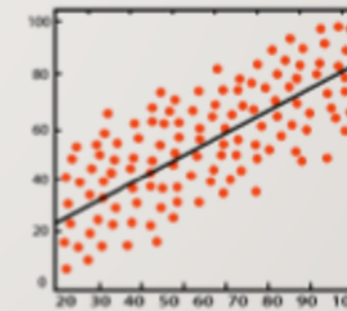
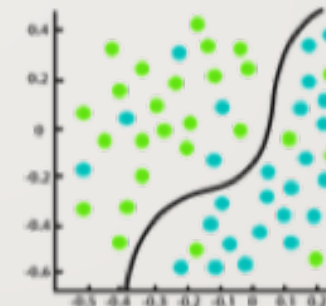
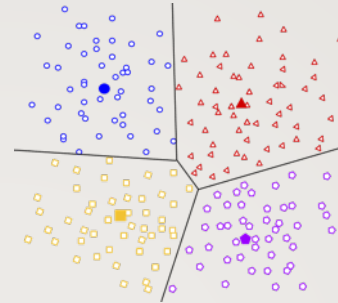
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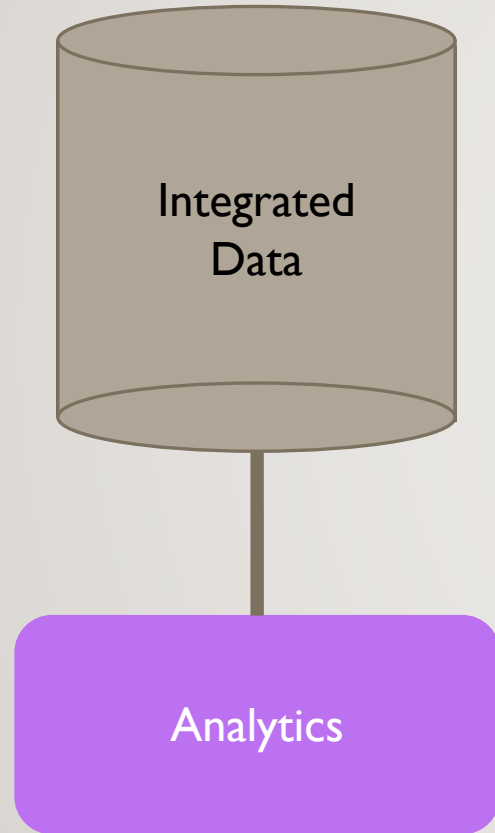
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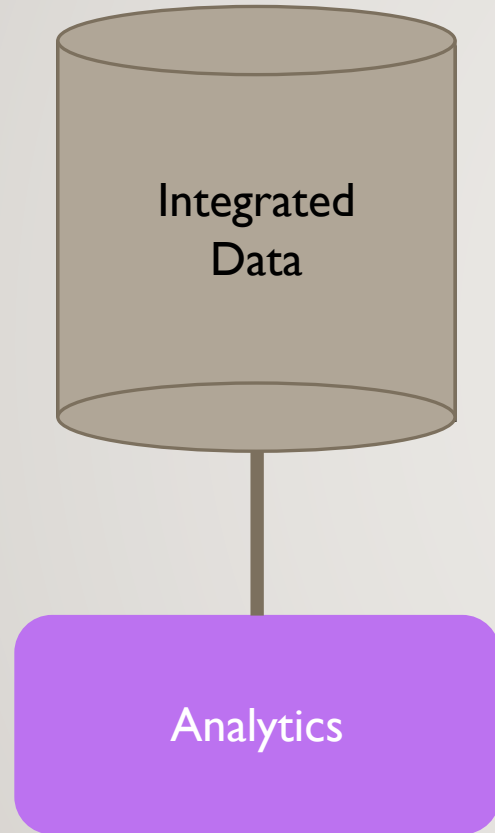
Batch Analytics



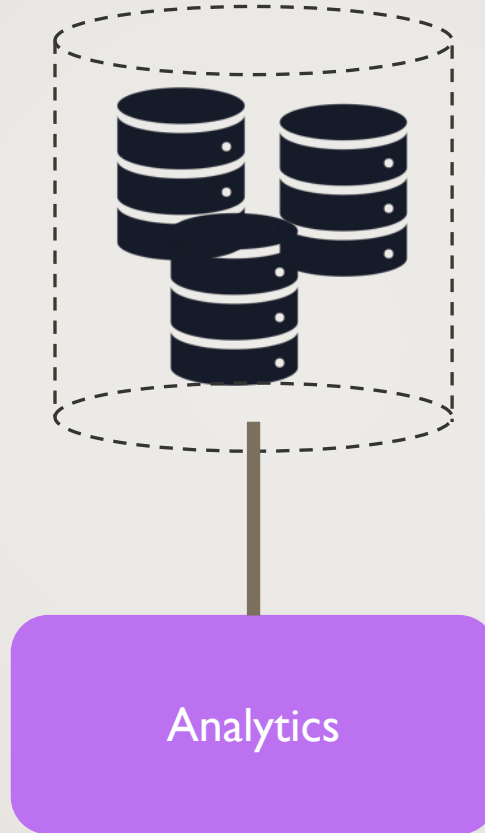
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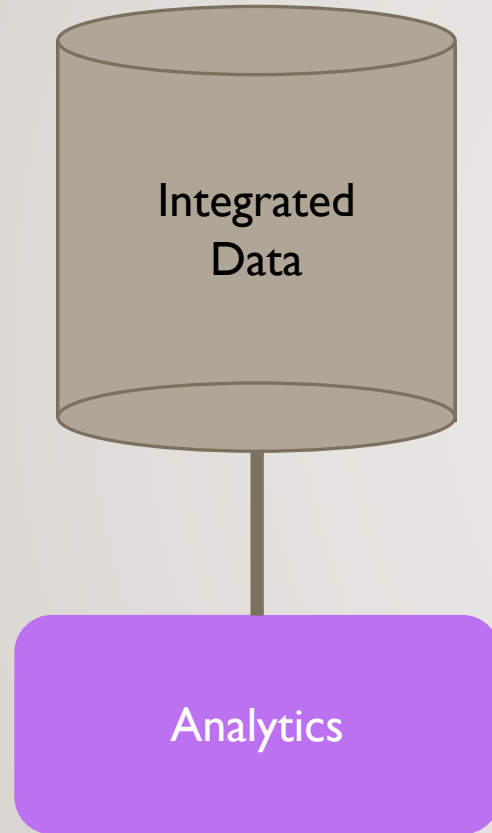
Federated Analytics



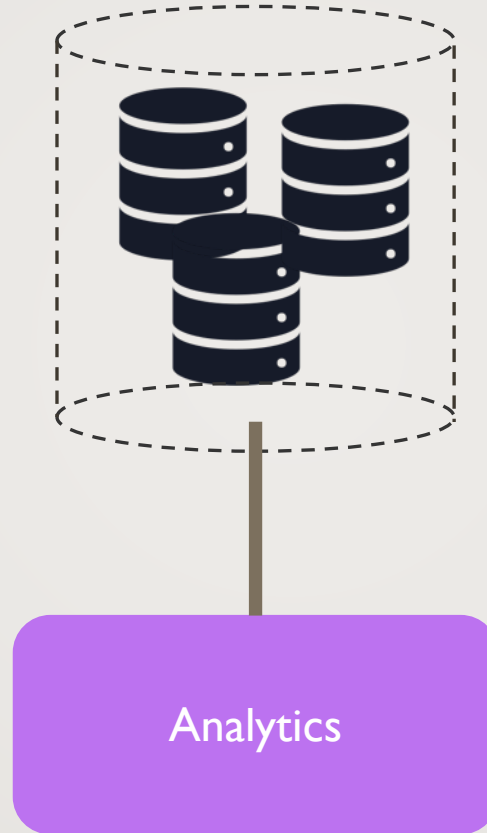
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Batch Analytics



Federated Analytics



Realtime Analytics



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# DATA PROTECTION – DATA SECURITY & PRIVACY

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# DIMENSIONS OF DATA PROTECTION

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- Proper handling, processing, storage and usage of information
- Privacy policies
- Data retention & deletion policies
- DSARs
- Third-party management
- User consent
- PETs



- Protecting information from any unauthorized access or malicious attacks
- Encryption
- TEEs
- Infrastructure security
- Access control
- Monitoring
- DLP

# CHANGING CONCEPTS OF DATA PROTECTION

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## TRADITIONAL SECURITY & PRIVACY

- Confidentiality
  - Do not reveal data to unauthorized users
- Integrity
  - Unauthorized users should not be able to modify data



## DATA SECURITY & PRIVACY IN DATA SCIENCE

- Privacy
  - Enable users to control their data usage by others
- Veracity
  - Data provided should be true and current

# BIG DATA PRIVACY & SECURITY THREATS

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# CLOUD SECURE ALLIANCE RECOMMENDATIONS

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- Infrastructure security
  - Distributed processing of data
  - Non-relational databases
- Data privacy
  - Privacy-preserving analysis
  - Cryptography
  - Granular access control
- Data management & integrity
  - Secure data storage & tx logs
  - Granular audits
  - Data provenance
- Reactive security
  - End-to-end filtering & validation
  - Real-time supervision of security

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# BIAS

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“inclination or prejudice for or against one person or group, especially in a way considered to be unfair a concentration on or interest in one area or subject a systematic distortion of a statistical result due to a factor not allowed for in its derivation”

Oxford English Dictionary

Bias is inherent in human decision-making

- Accuracy
- Speed
- Efficiency

# TYPES OF BIAS IN HUMANS

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## Action-Oriented Biases

- Speedy decision-making
- van Restorff effect, bizarreness effect, **overconfidence**

## Stability Biases

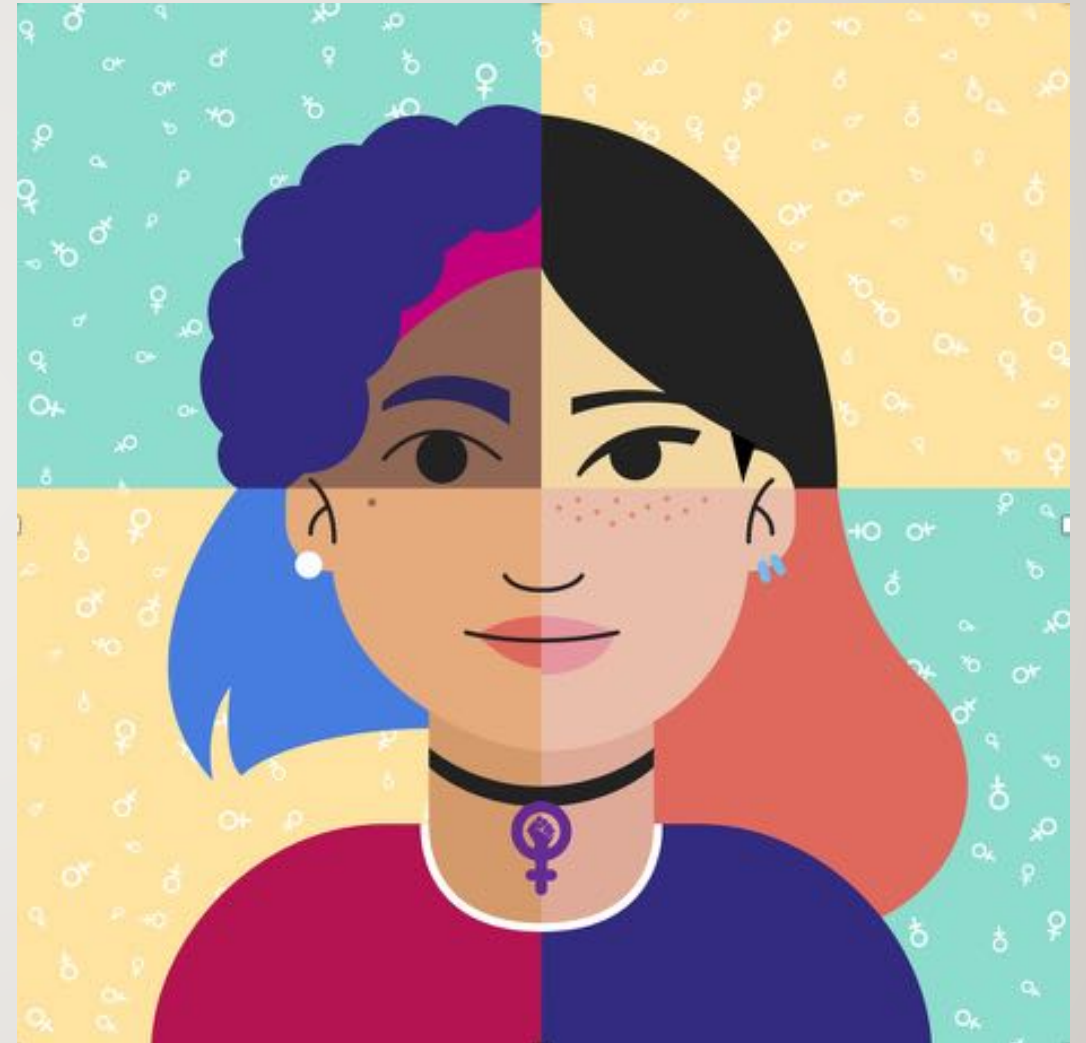
- Preference for the status quo
- **Anchoring effect**

## Pattern Recognition Biases

- Recognizing patterns to fill-in gaps
- Educated guess, **confirmation bias**

## Interest Biases

- What do I want?
- **Social biases**
  - groupthink
  - go along



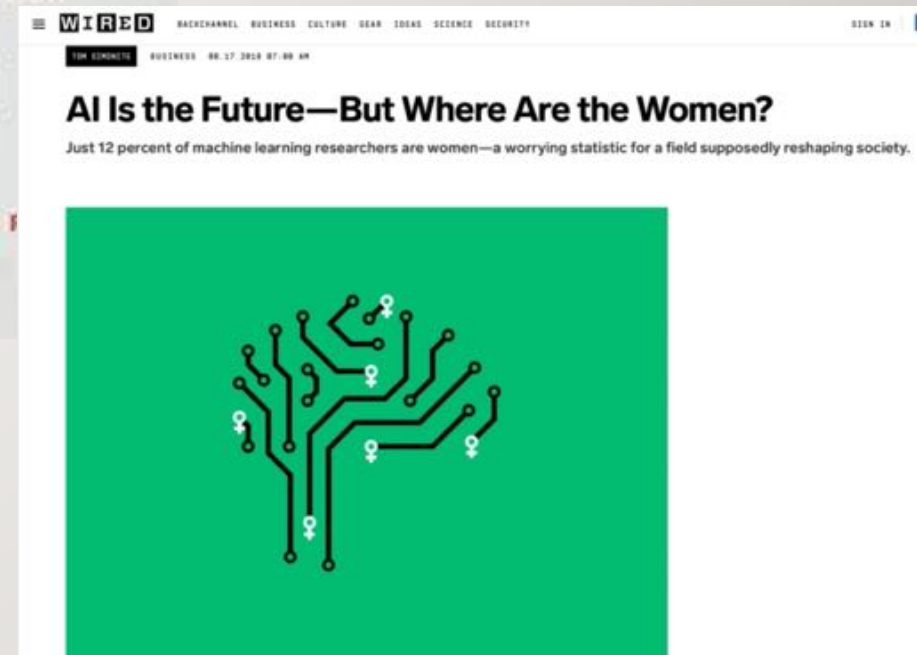
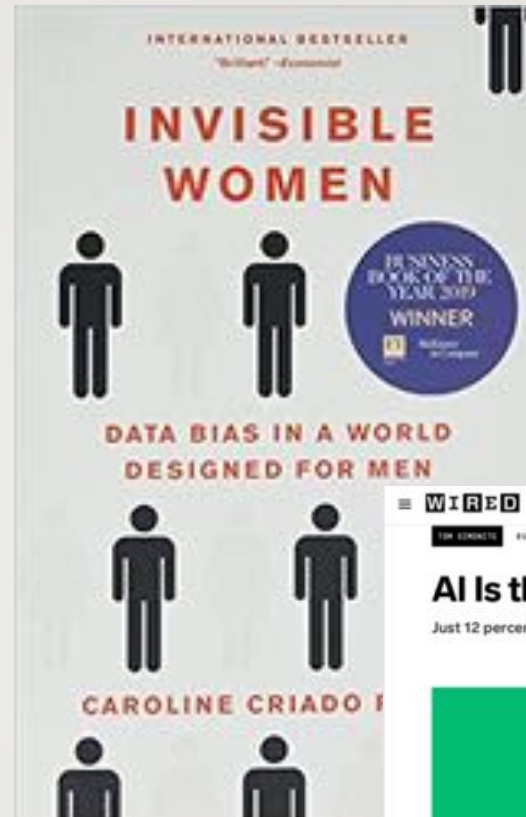
# TYPES OF BIAS IN DATA SCIENCE

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# TYPES OF BIAS IN DATA SCIENCE

## Bias in Data

- Historical or representational bias



# TYPES OF BIAS IN DATA SCIENCE

## Bias in Data

- Historical or representational bias

## Bias in Algorithms

- Inclusion or omission of features will introduce bias

Science Contents News Careers Journals

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Dissecting racial bias in an algorithm used to manage the health of populations

Ziad Obermeyer<sup>1,2,\*</sup>, Brian Powers<sup>3</sup>, Christine Vogeli<sup>4</sup>, Sendhil Mullainathan<sup>5,\*,†</sup>

See all authors and affiliations

Science 25 Oct 2019; Vol. 366, Issue 6464, pp. 447-453; DOI: 10.1126/science.aax2342

Article Figures & Data Info & Metrics eLetters PDF

### Racial bias in health algorithms

The U.S. health care system uses commercial algorithms to guide health decisions. Obermeyer et al. find evidence of racial bias in one widely used algorithm, such that Black patients assigned the same level of risk by the algorithm are sicker than White patients (see Perspective by Benjamin). The authors estimated that this racial bias reduces the number of Black patients identified for extra care by more than half. Bias occurs because the algorithm uses health costs as a proxy for health needs. Less money is spent on Black patients who have the same level of need, and the algorithm thus falsely concludes that Black patients are sicker than equally sick White patients. Reformulating the algorithm so that it no longer uses costs as a proxy for needs eliminates the racial bias in predicting who needs extra care.

ence, this issue p. 447; see also p. 421



World Business Markets Breakingviews Video More

## Amazon scraps secret AI recruiting tool that showed bias against women

By Jeffrey Dastin

8 MIN READ



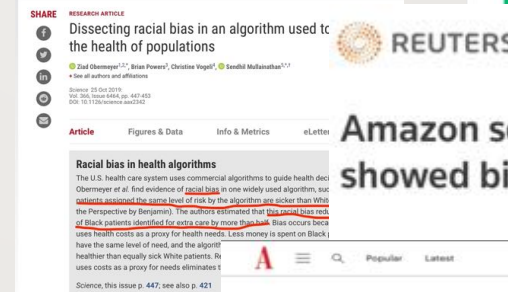
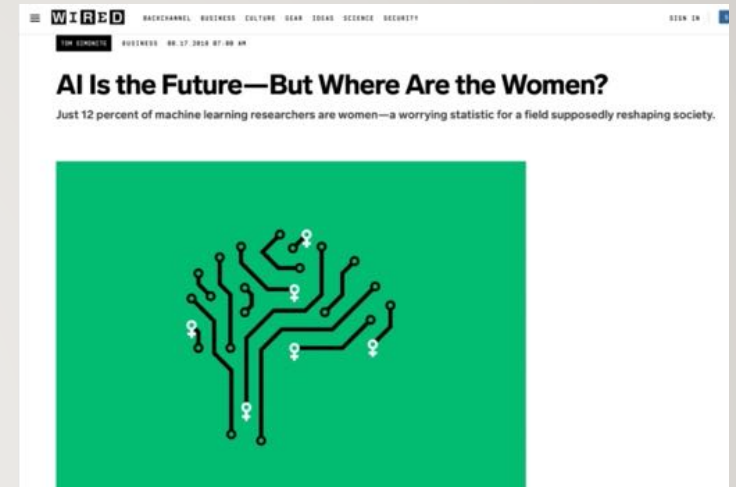
# TYPES OF BIAS IN DATA SCIENCE

## Bias in Data

- Historical or representational bias

## Bias in Algorithms

- Inclusion or omission of features will introduce bias
- Unmeasurable outcomes & use of proxies will introduce bias



## Amazon scraps secret AI recruiting tool that showed bias against women

## The Problem With the GRE

The exam "is a proxy for asking 'Are you rich?' 'Are you white?' 'Are you male?'"

By Victoria Clayton



# ETHICS OF DATA

---

## Ownership

- Who has ownership of data?
- Typically, individuals should have ownership

## Transparency

- Subjects should know that data about them is being collected, stored and will be processed and how
- Consent

## Privacy

- Personal identifiable information

## Intention

- What are you planning to do with the data?
- Secondary use





# DATA ETHICS CHECKLIST

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- Have we listed how this technology can be attacked or abused? [SECURITY]
- Have we tested our training data to ensure it is fair and representative? [FAIRNESS]
- Have we studied and understood possible sources of bias in our data? [FAIRNESS]
- Does our team reflect diversity of opinions, backgrounds, and kinds of thought? [FAIRNESS]
- What kind of user consent do we need to collect to use the data? [PRIVACY/TRANSPARENCY]
- Do we have a mechanism for gathering consent from users? [TRANSPARENCY]
- Have we explained clearly what users are consenting to? [TRANSPARENCY]
- Do we have a mechanism for redress if people are harmed by the results? [TRANSPARENCY]
- Can we shut down this software in production if it is behaving badly?
- Have we tested for fairness with respect to different user groups? [FAIRNESS]
- Have we tested for disparate error rates among different user groups? [FAIRNESS]
- Do we test and monitor for model drift to ensure our software remains fair over time? [FAIRNESS]
- Do we have a plan to protect and secure user data? [SECURITY]

# AGENDA

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What is Data  
Science

Data Science  
Applications

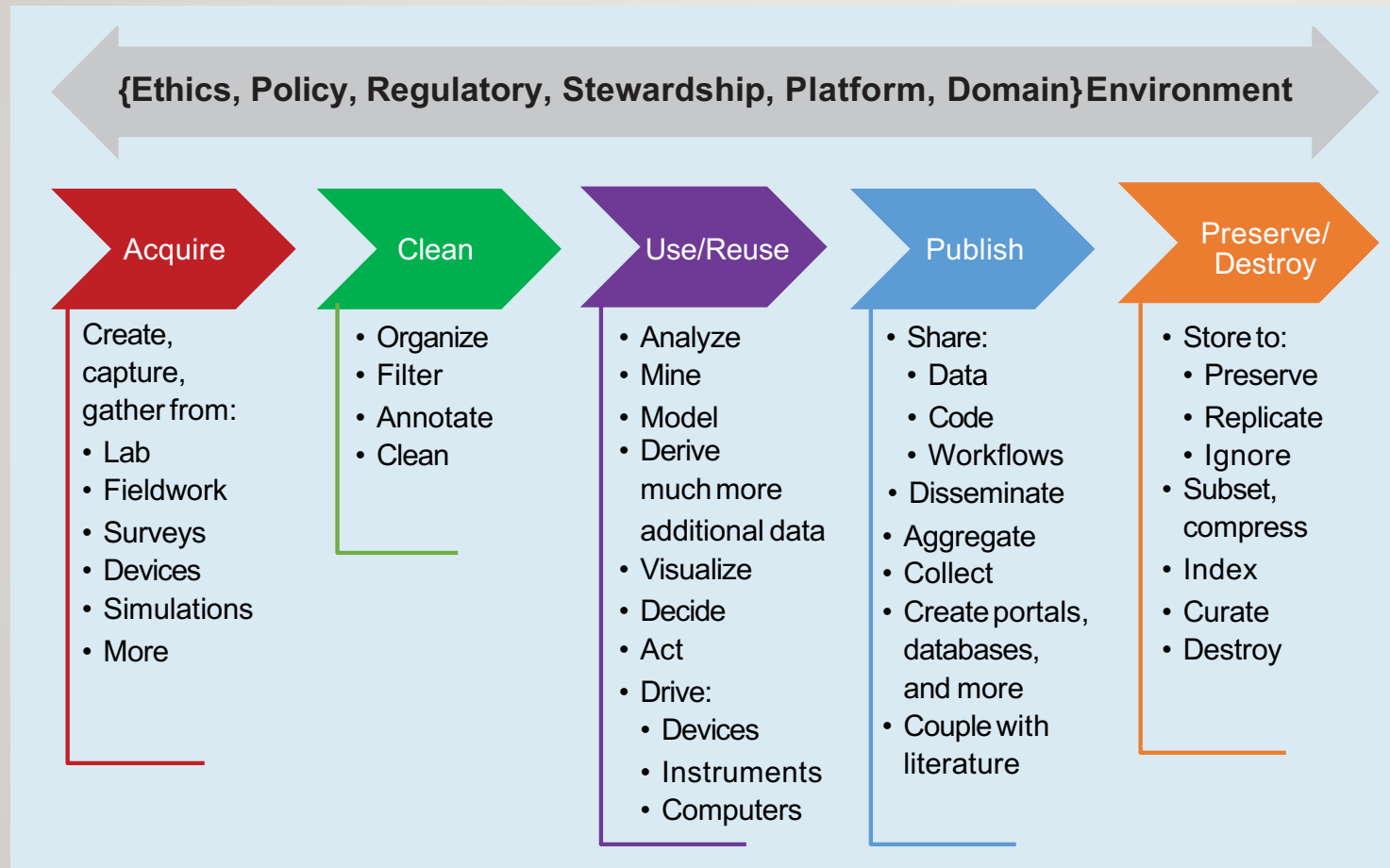
Data Science  
Ecosystem

Data Science  
Lifecycle

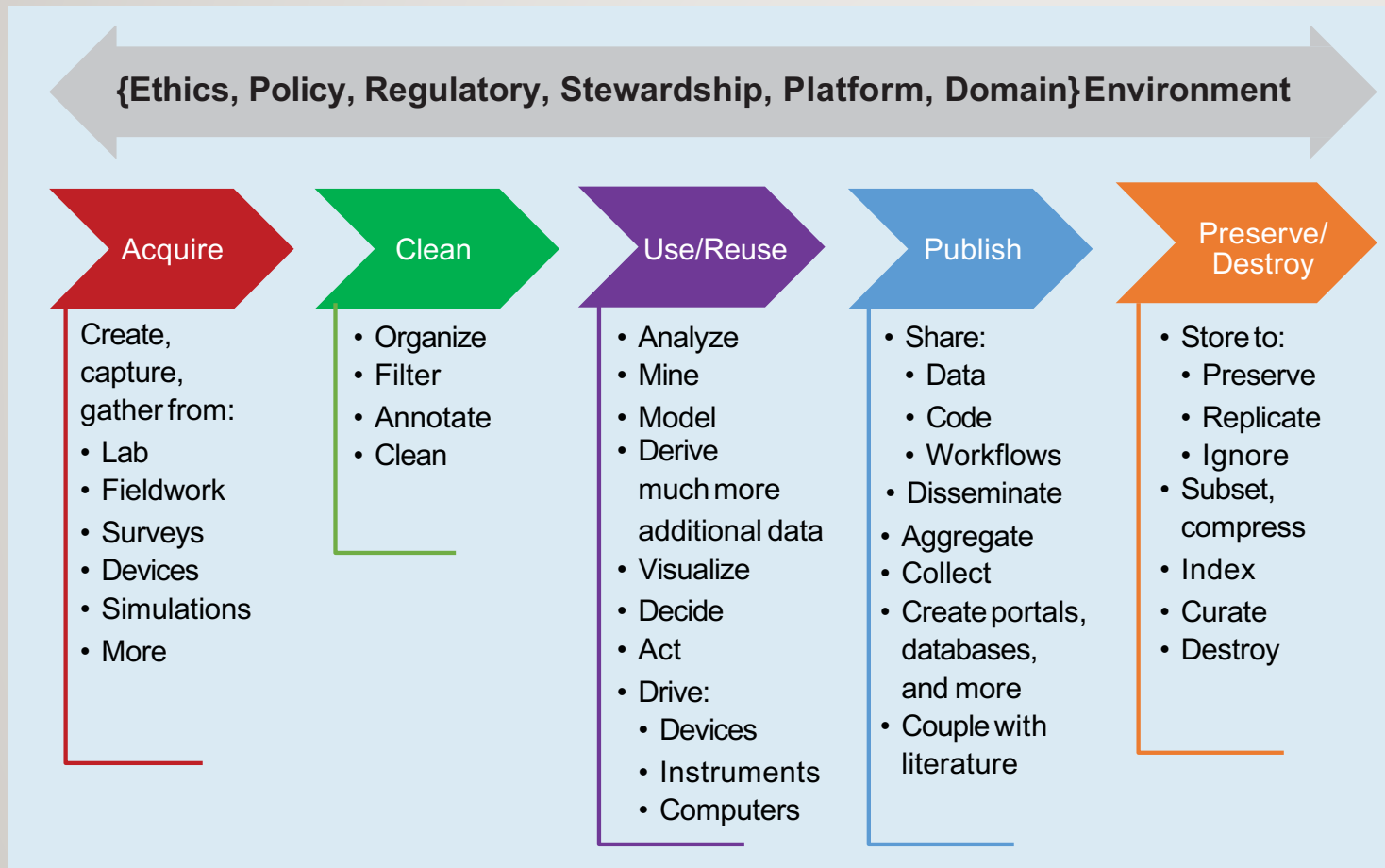
Data Science  
System  
Architecture

Who Owns  
Data Science

# DATA LIFECYCLE



# DATA LIFECYCLE



## Variations

- D.Agrawal et al., Challenges and Opportunities with Big Data, White paper for CCC of CRA, 2012.
- H.V. Jagadish, Big Data and Science: Myths and Reality, *Big Data Research*, 2015.
- V. Stodden, The Data Science Life Cycle: A Disciplined Approach to Advancing Data Science as a Science, *Comm. ACM*, 2020.

# DATA SCIENCE LIFECYCLE

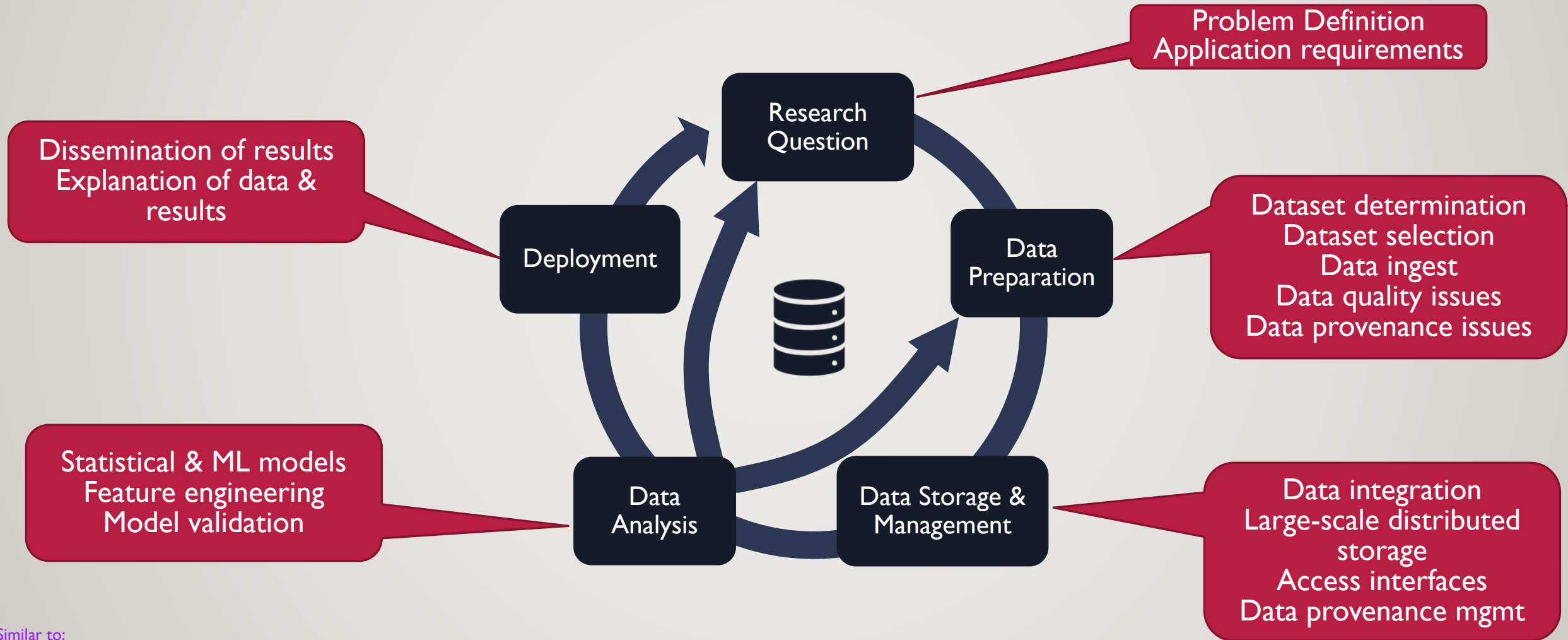
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Similar to:

- CRISP-DM Model (C. Shearer, *The CRISP-DM Model*, *J. Data Warehousing*, 2000)
- PPDAC Model (R.J. MacKay & R.W. Oldford, *Scientific Method, Statistical Method and the Speed of Light*, *Statistical Sci.*, 2000)

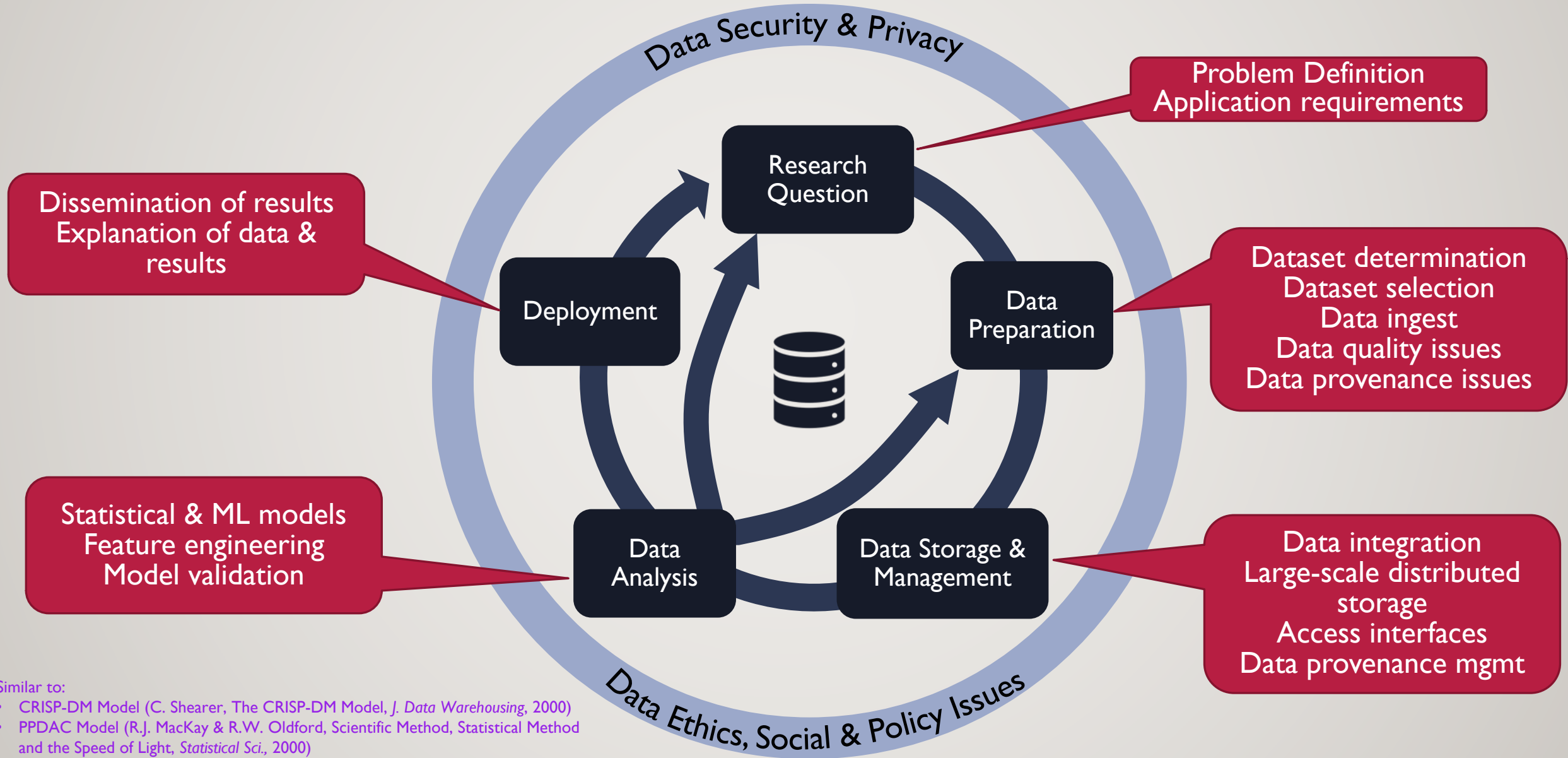
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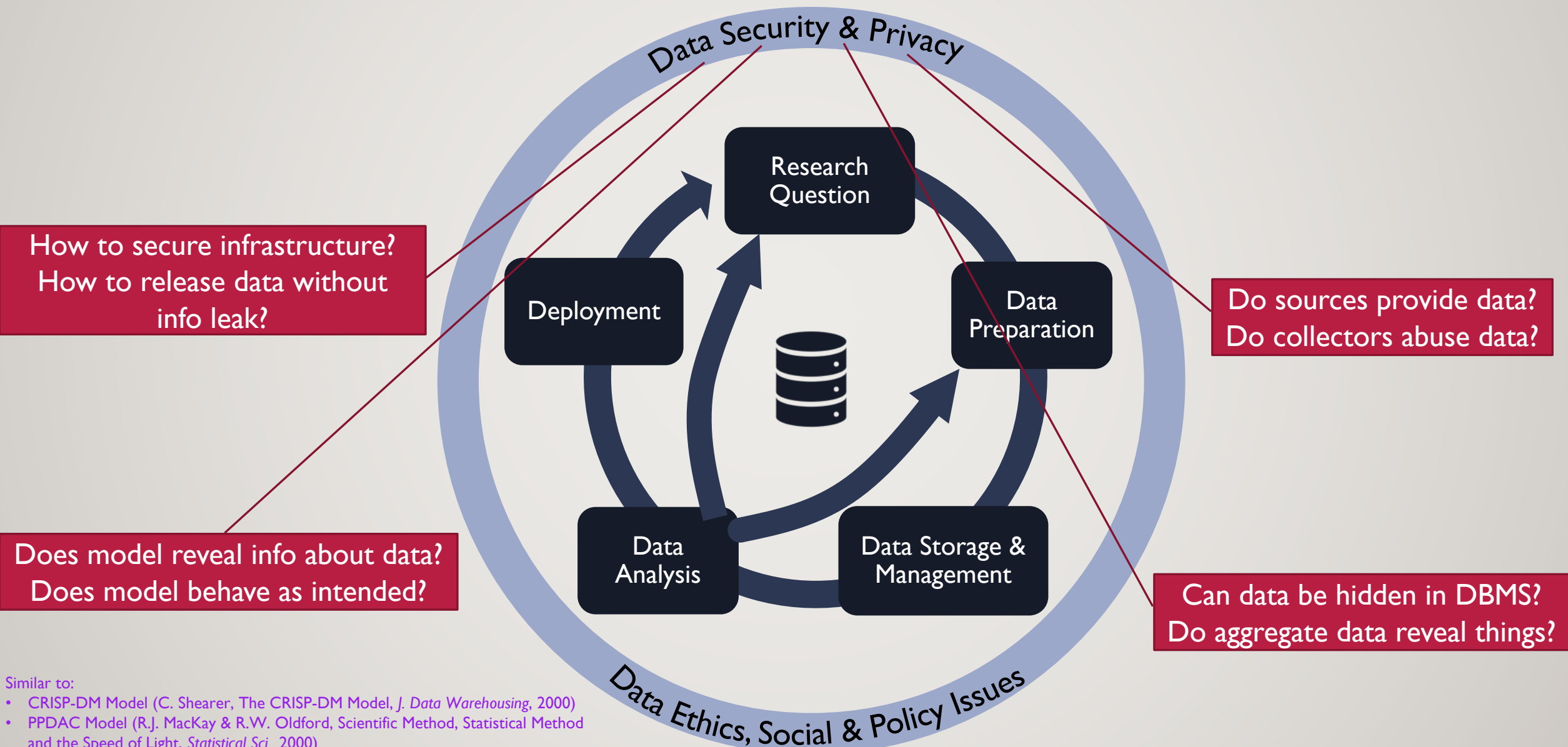
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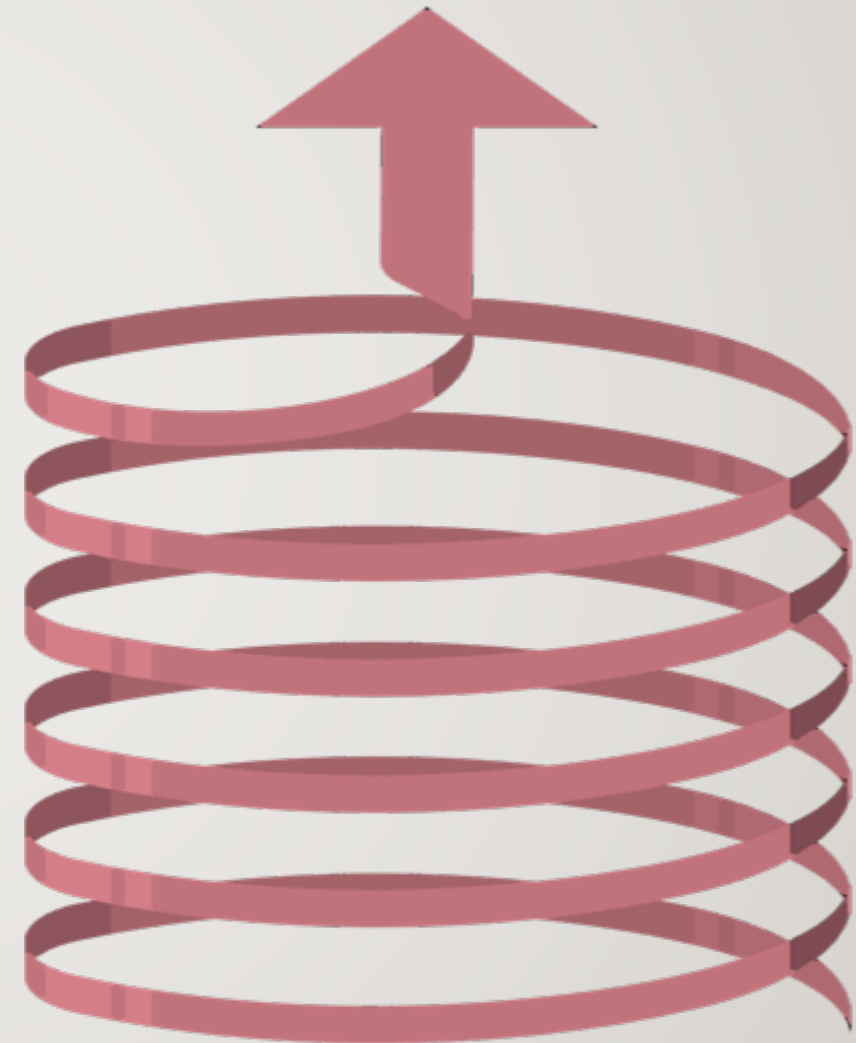
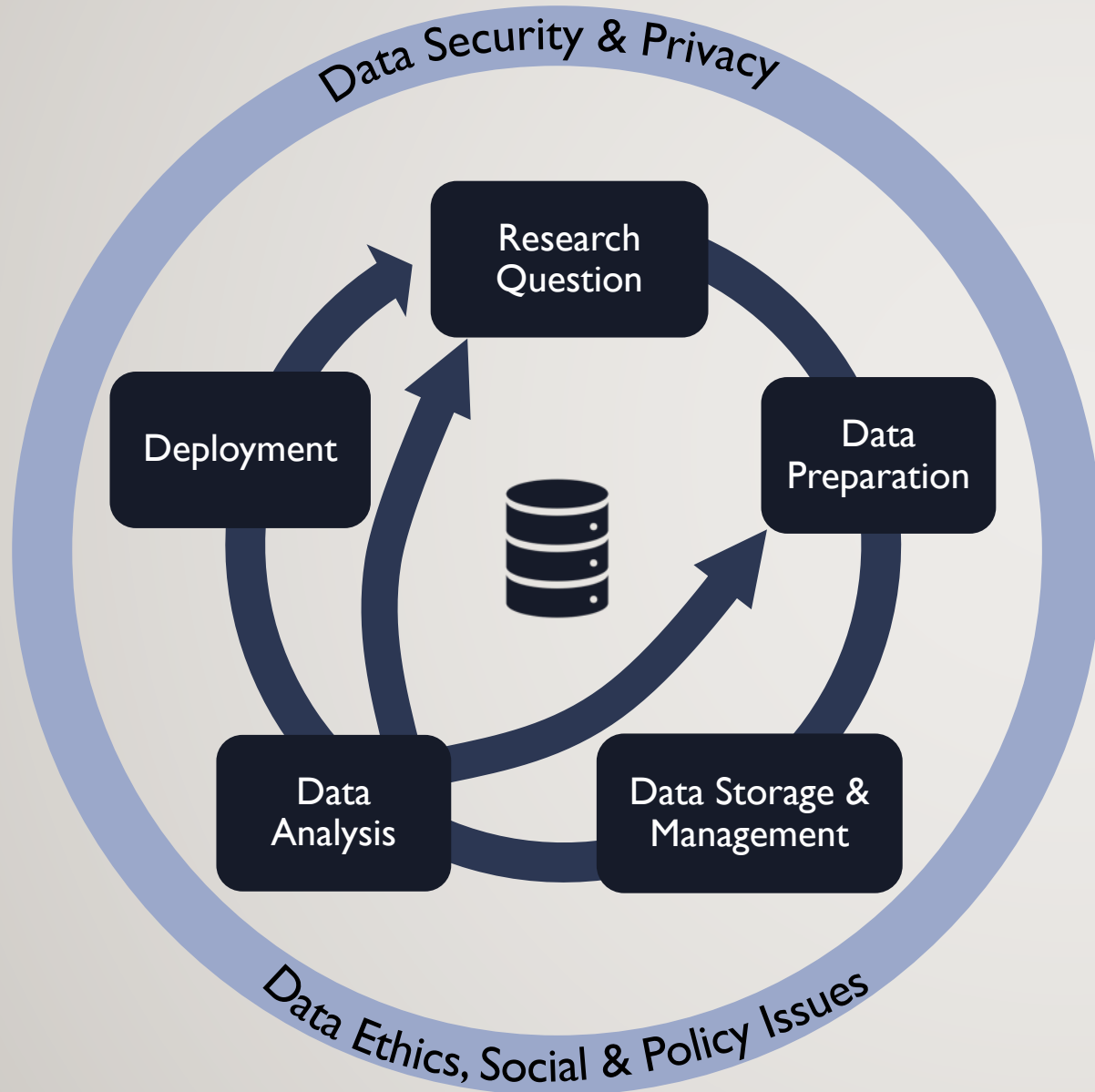
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# DATA SCIENCE LIFECYCLE

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# ISSUES AT THE INTERSECTIONS

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- Data science components should not be siloed
- Many important problems at the intersections remain to be solved
- Examples
  - Data visualization – Visual analytics
  - Data management – Machine Learning
  - Data management support for provenance
  - Trustworthy data management
  - Privacy & security – Ethics
  - ...



# AGENDA

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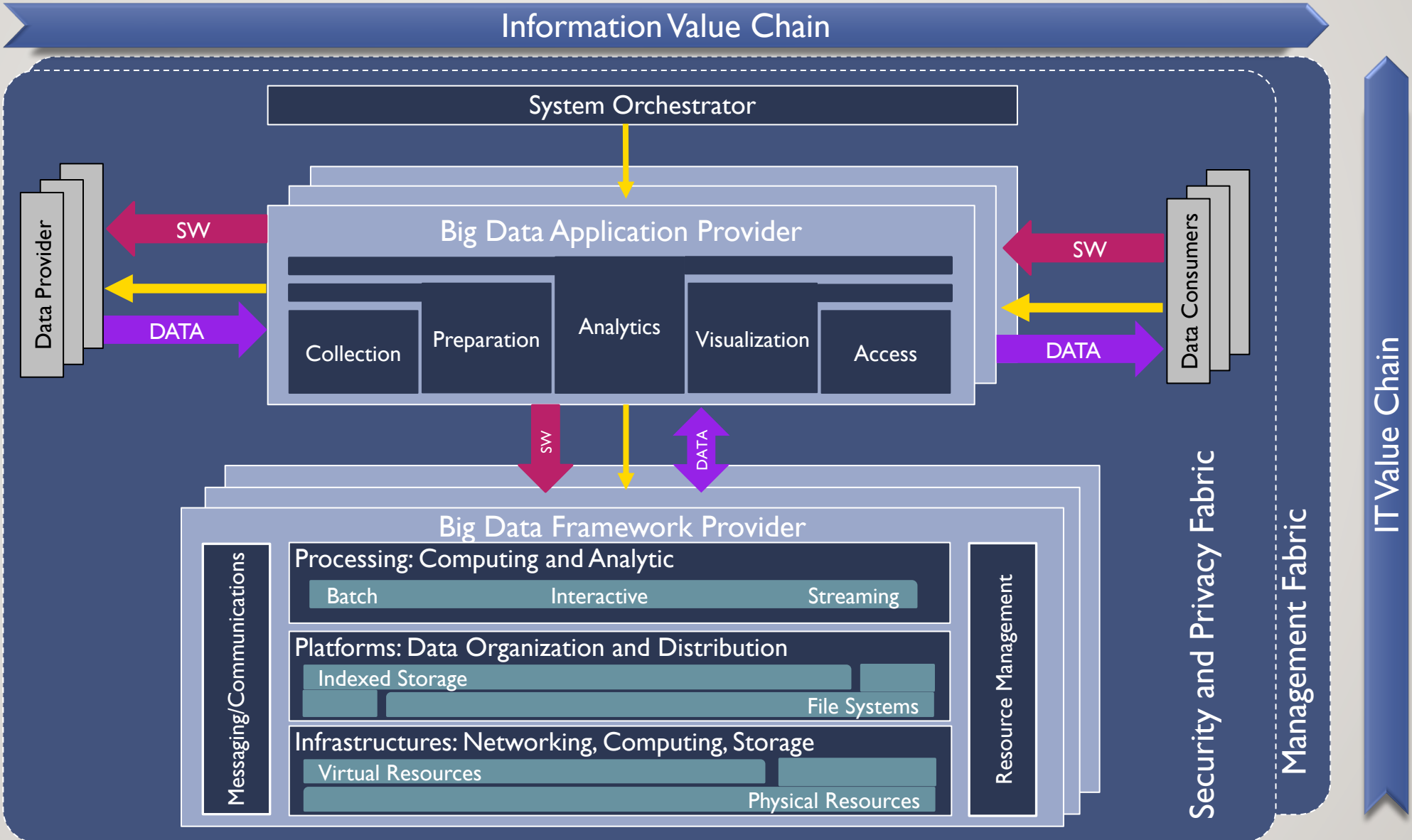
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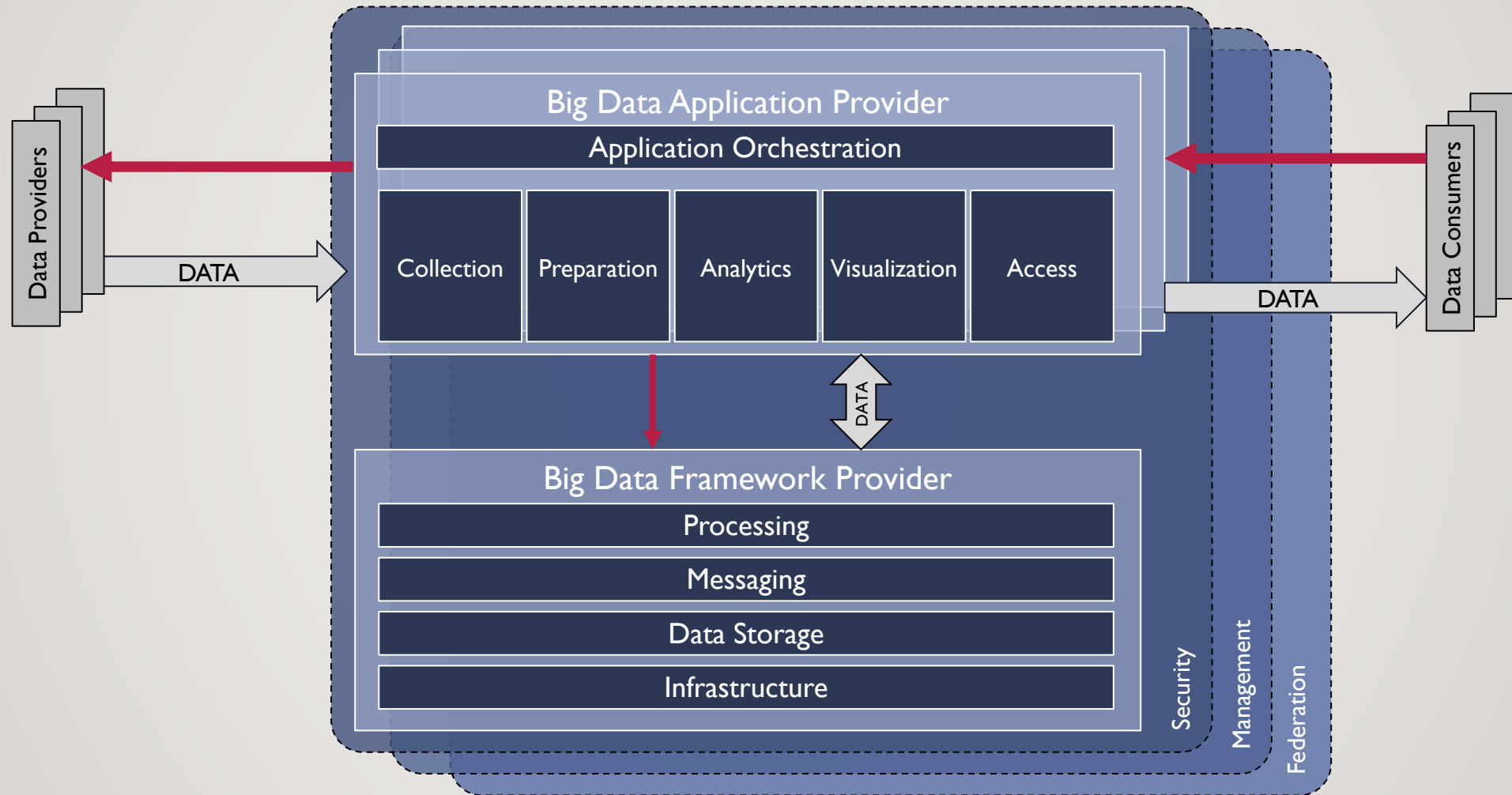
Data Science  
System  
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Who Owns  
Data Science

# NIST REFERENCE ARCHITECTURE (NBDRA)

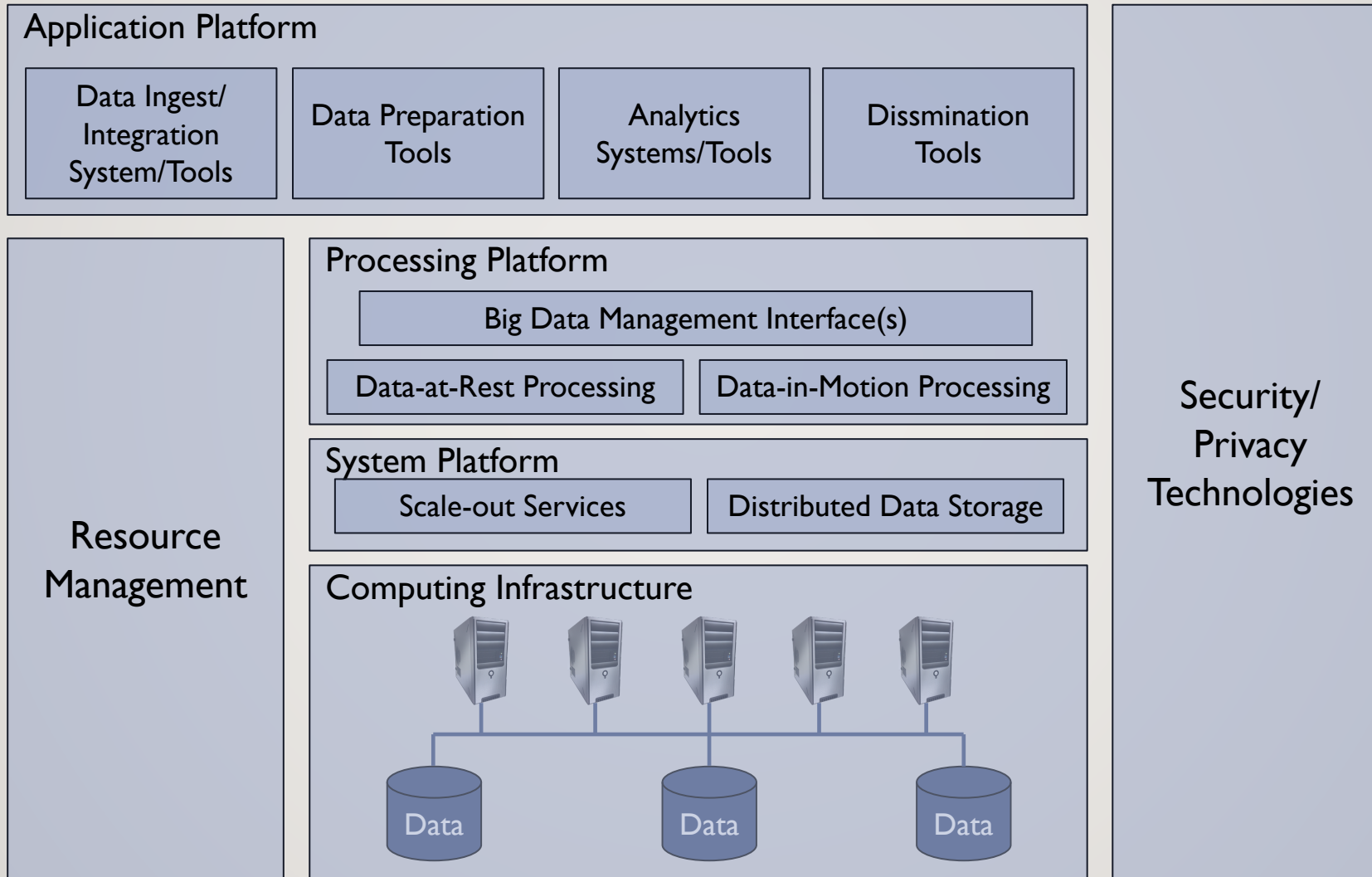


# NBDRA MAPPING TO NATIONAL SECURITY APPLICATIONS

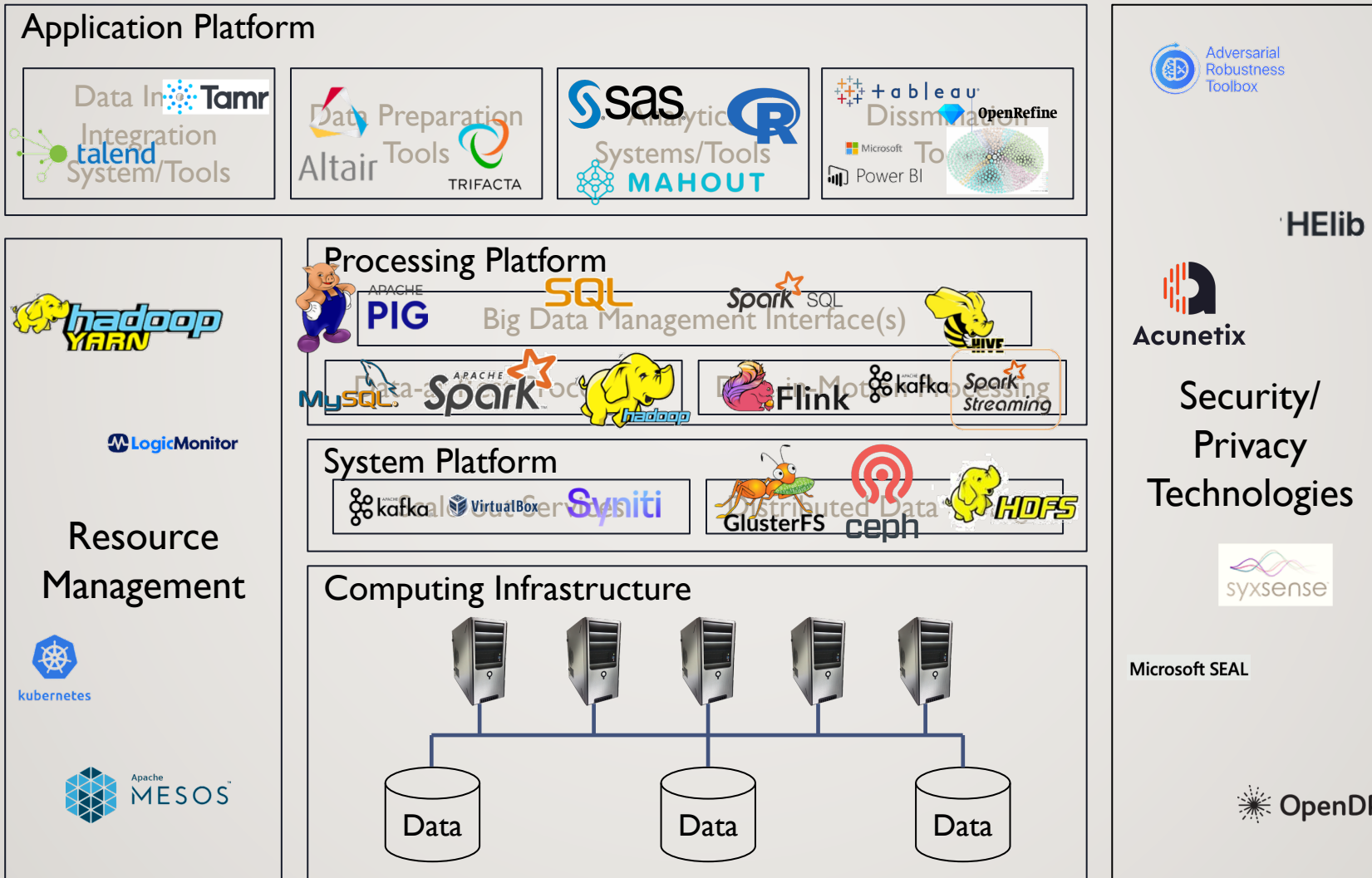


# CONCRETE ARCHITECTURE –SOFTWARE STACK

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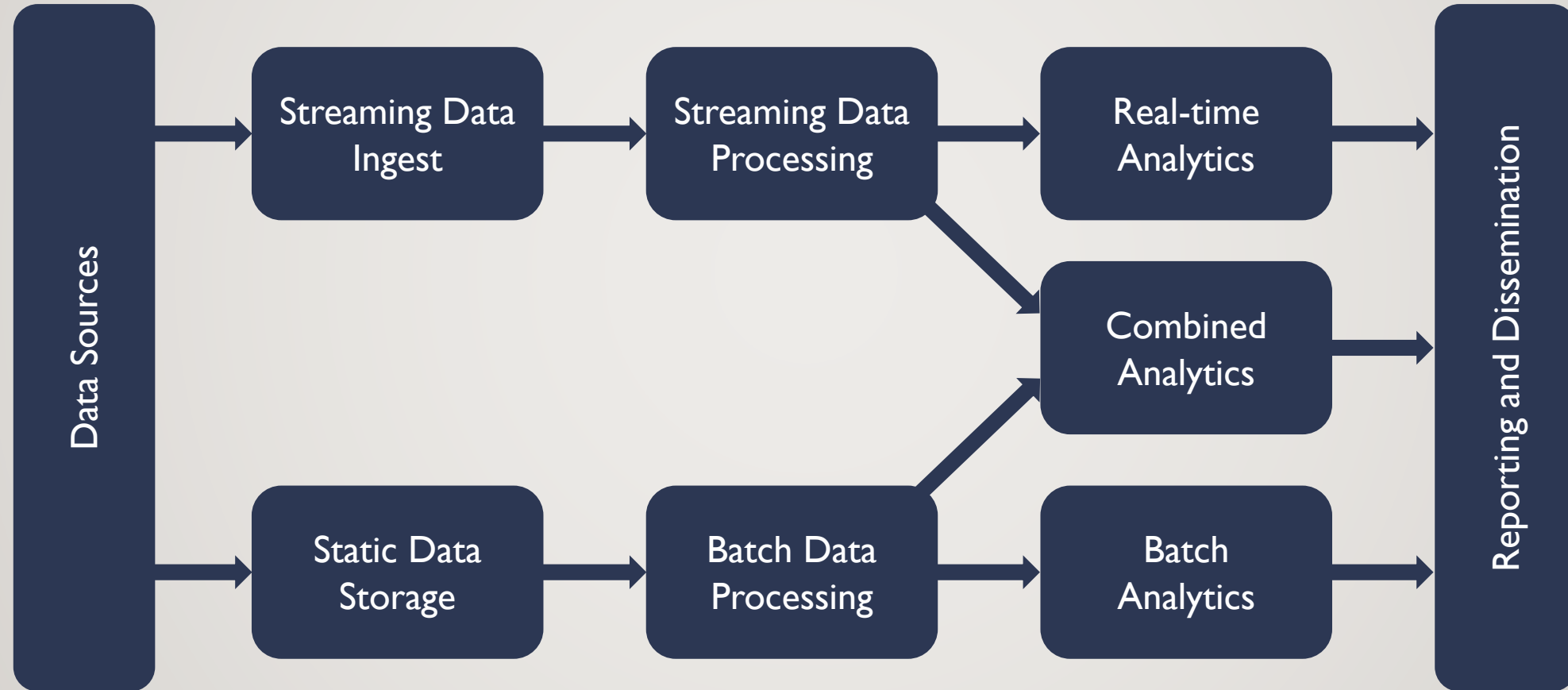


# CONCRETE ARCHITECTURE –SOFTWARE STACK



# ARCHITECTURE – PROCESS VIEW

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# AGENDA

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# WHO OWNS DATA SCIENCE?

## TUG OF WAR BETWEEN CS & STATS

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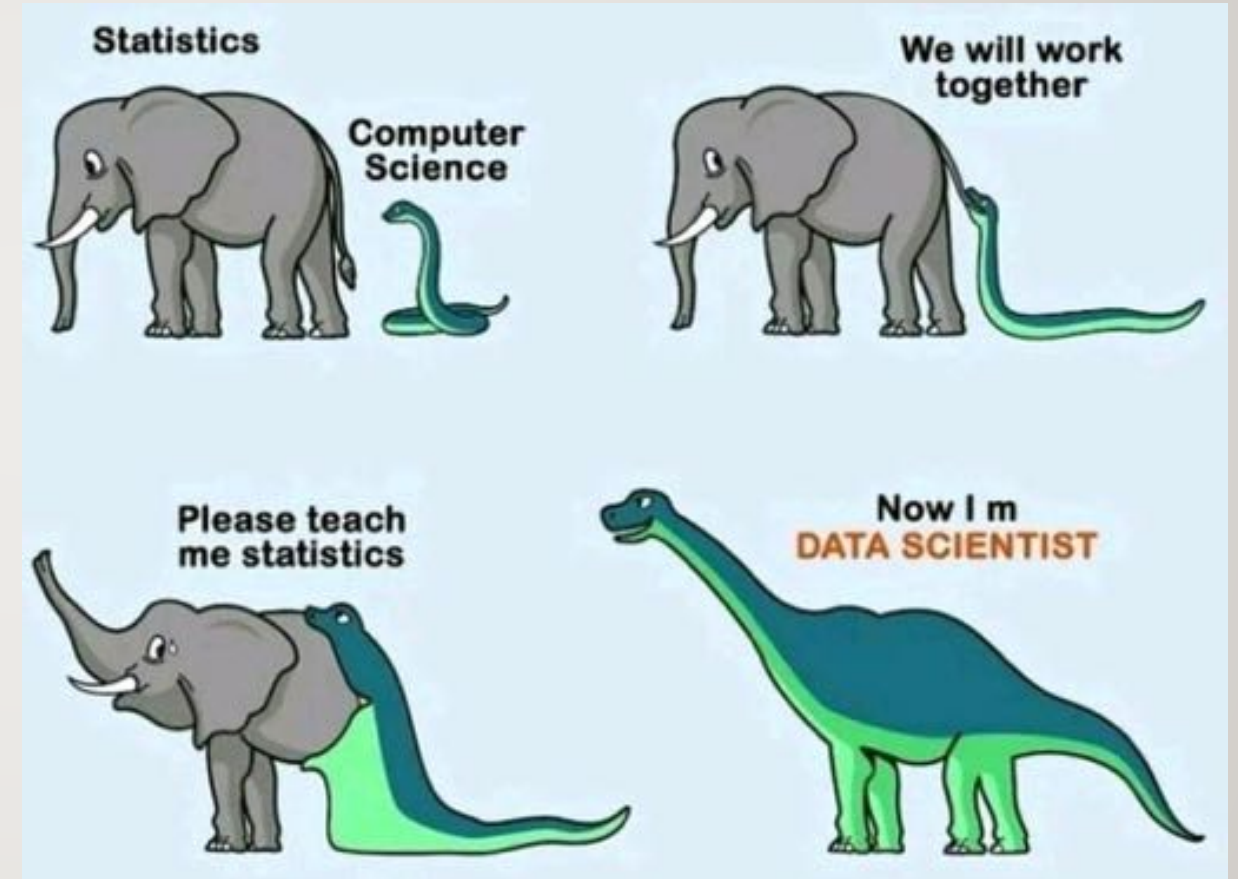
“many academic statisticians perceive the new programs as ‘cultural appropriation’ ...

‘Insightful statisticians have for at least 50 years been laying the groundwork for constructing [data science] as an enlargement of traditional academic statistics.’”

50 Years of Data Science  
David Donoho  
2017

Aren't We Data Science?

Marie Davidian  
President of ASA, 2013



# WHO OWNS DATA SCIENCE?

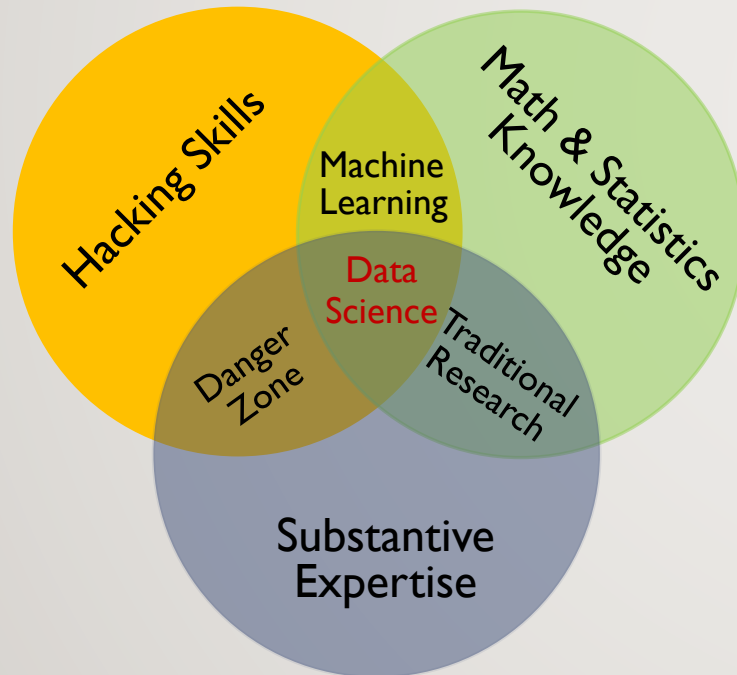
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# WHO OWNS DATA SCIENCE?

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## Statistics – Conway Diagram

- CS part is just hacking

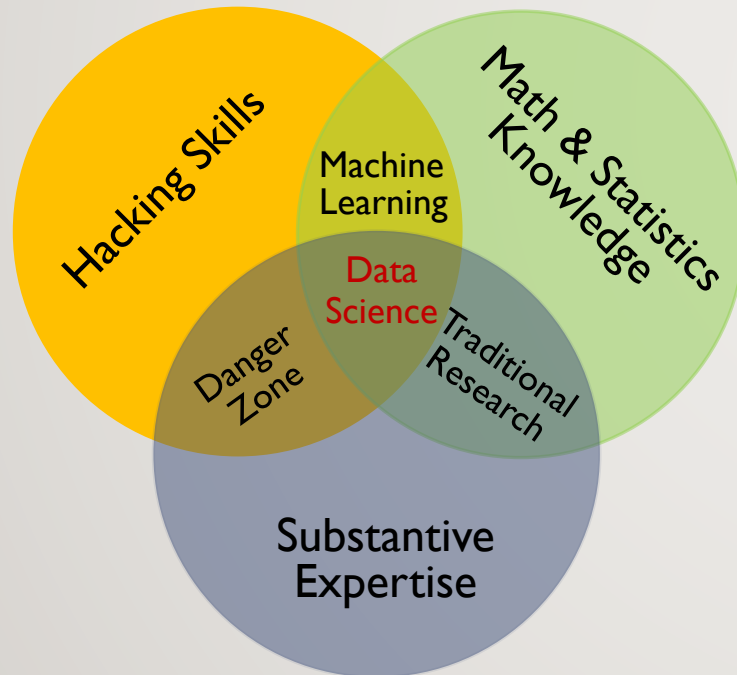


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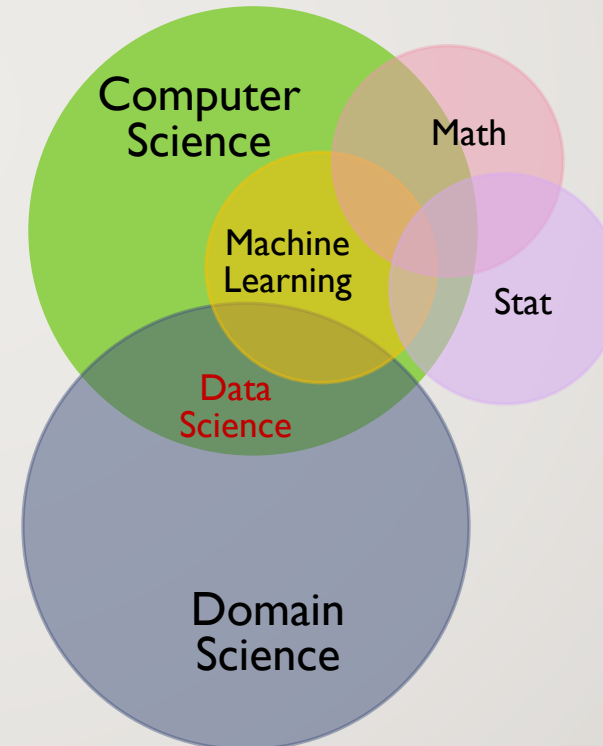
## Statistics – Conway Diagram

- CS part is just hacking



## CS – Ullman Diagram

- Major CS role

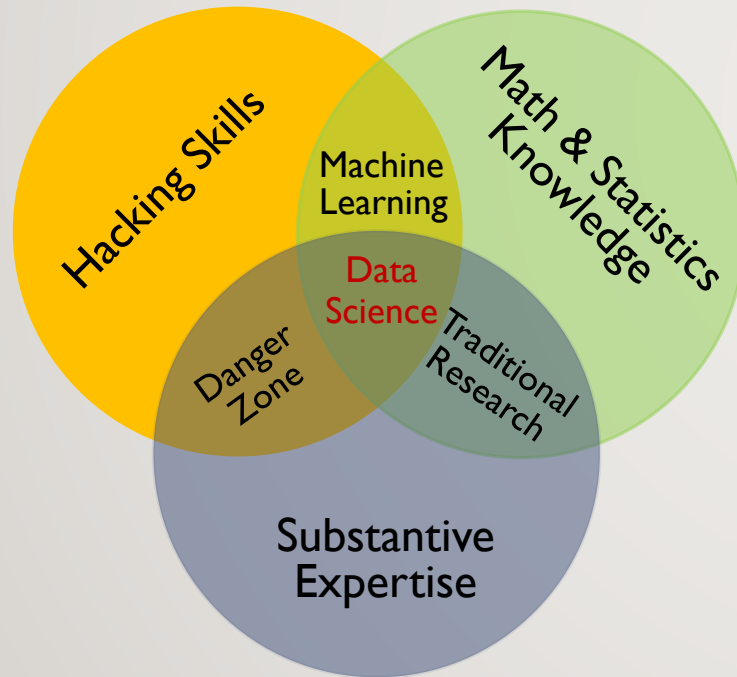


# WHO OWNS DATA SCIENCE?

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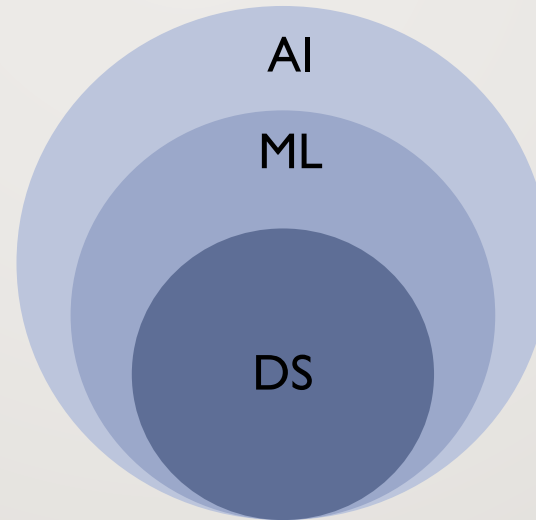
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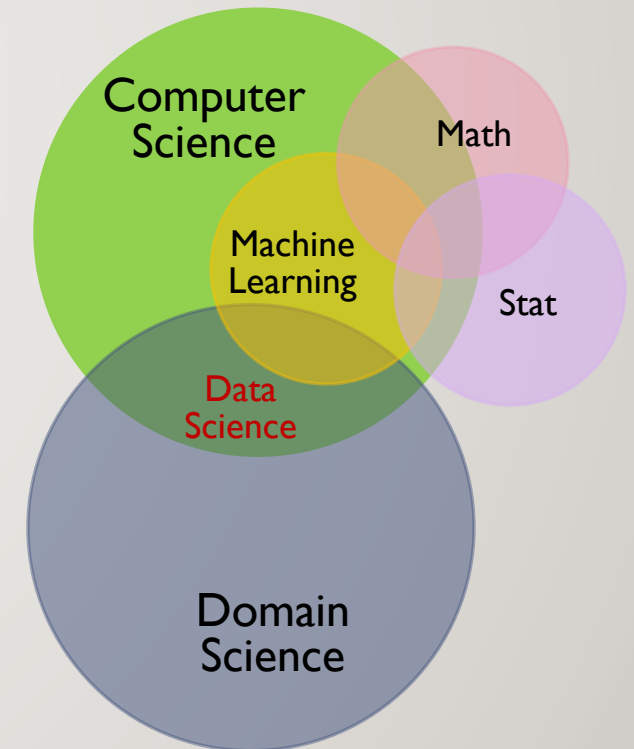
## CS Internal

- It is all AI



## CS – Ullman Diagram

- Major CS role

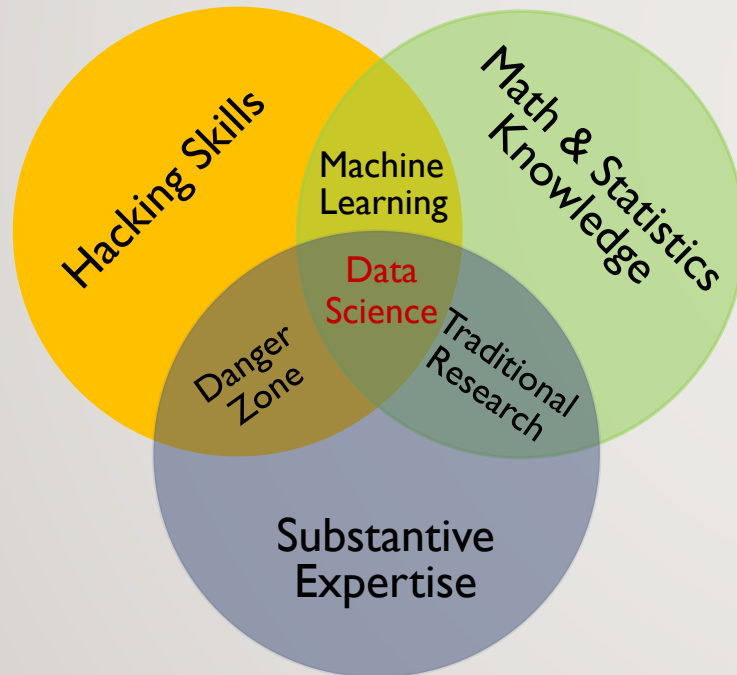


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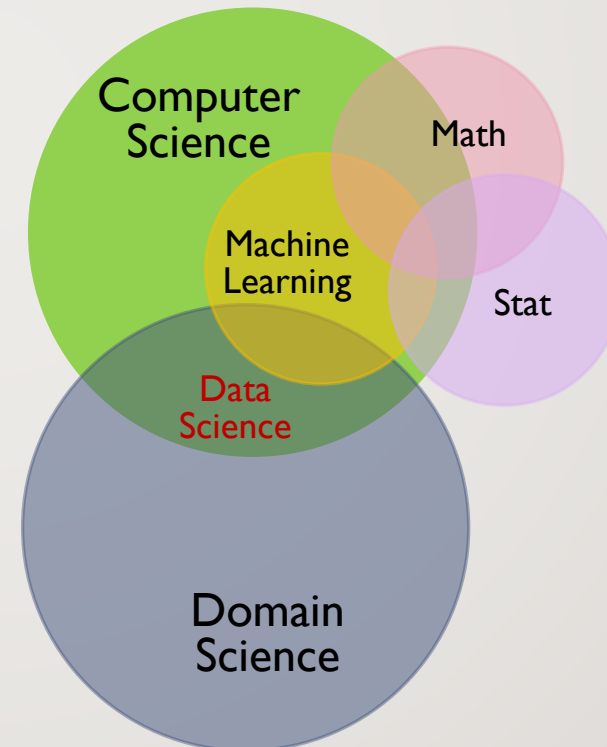
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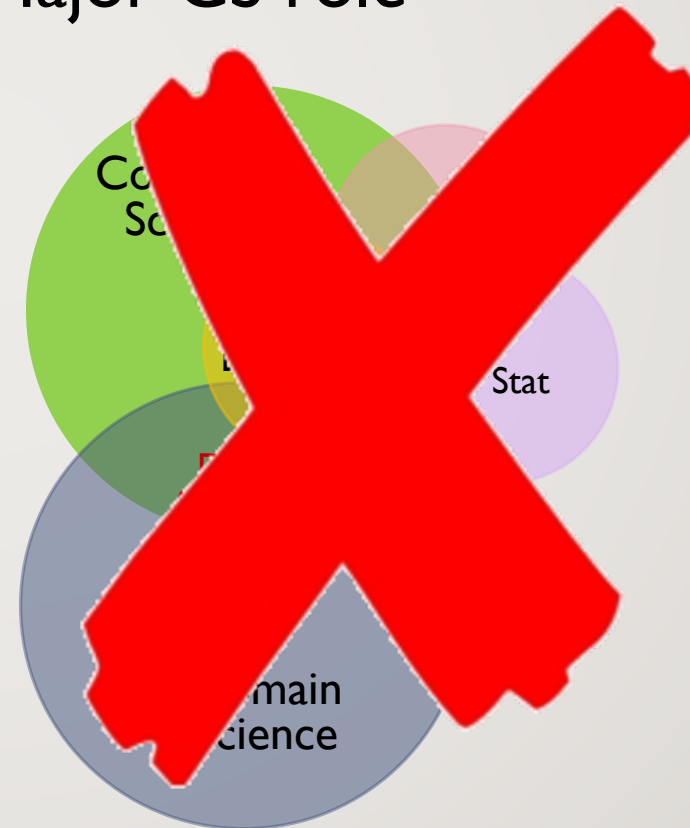
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## CS – Ullman Diagram

- Major CS role





# WHO ARE THE STAKEHOLDERS?

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## **Core Technology**

STEM people who are involved in developing the core technologies

# WHO ARE THE STAKEHOLDERS?

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## Core Technology

STEM people who are involved in developing the core technologies



## Application

People in STEM, social sciences or humanities who are involved in data science applications in some domain

# WHO ARE THE STAKEHOLDERS?

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## Application

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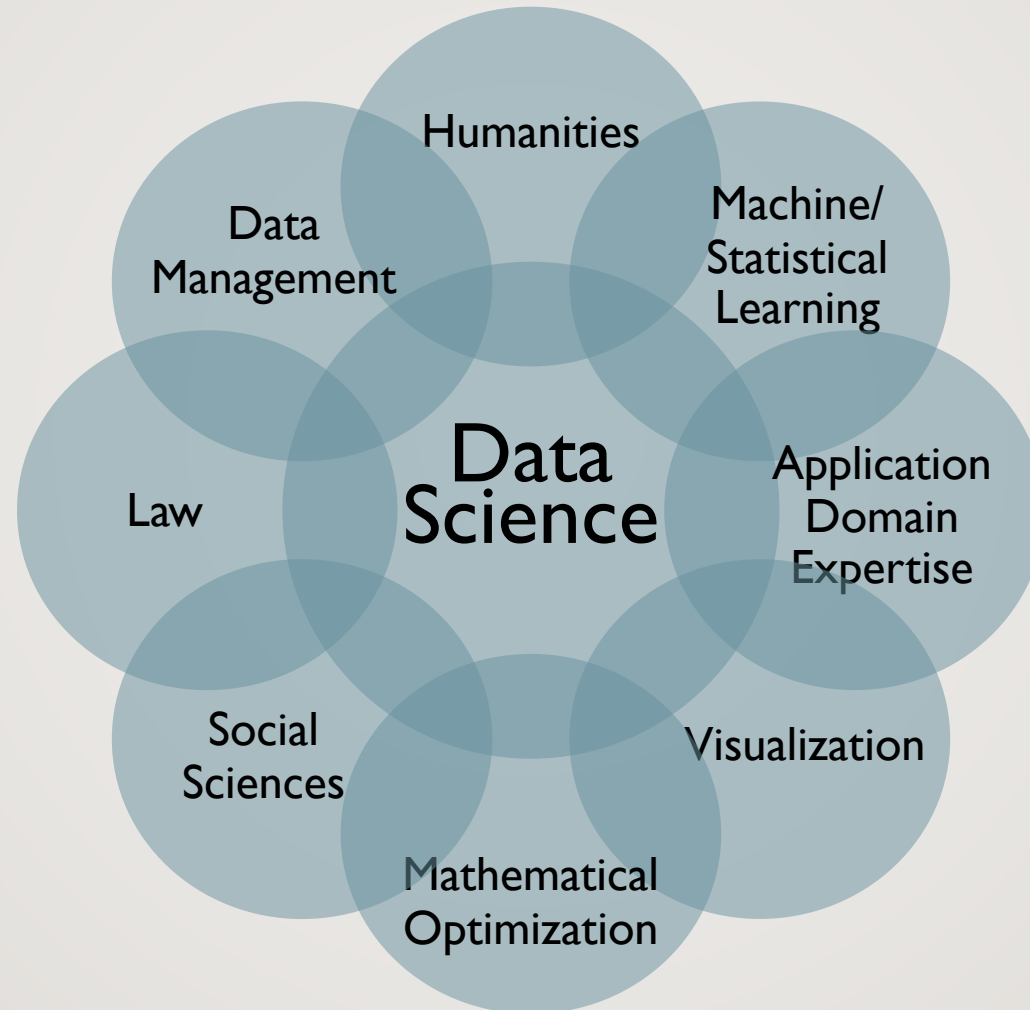


## Ethicists, Social, Policy

People in social sciences and humanities who are concerned with and work on data science ethics or social impact of data science or policy issues

# WHO ARE THE STAKEHOLDERS?

---



# WHO IS A DATA SCIENTIST?

---



# WHO IS A DATA SCIENTIST?

---

Core competencies



# WHO IS A DATA SCIENTIST?

---

## Core competencies

- In-depth knowledge of at least one of **data engineering** or **data analytics** pillars (expert level)





# WHO IS A DATA SCIENTIST?

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# WHO IS A DATA SCIENTIST?

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- Working knowledge of the other three pillars
- In-depth knowledge of at least one, preferably multiple, application areas (almost expert level)



# WHO IS A DATA SCIENTIST?

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## Core competencies

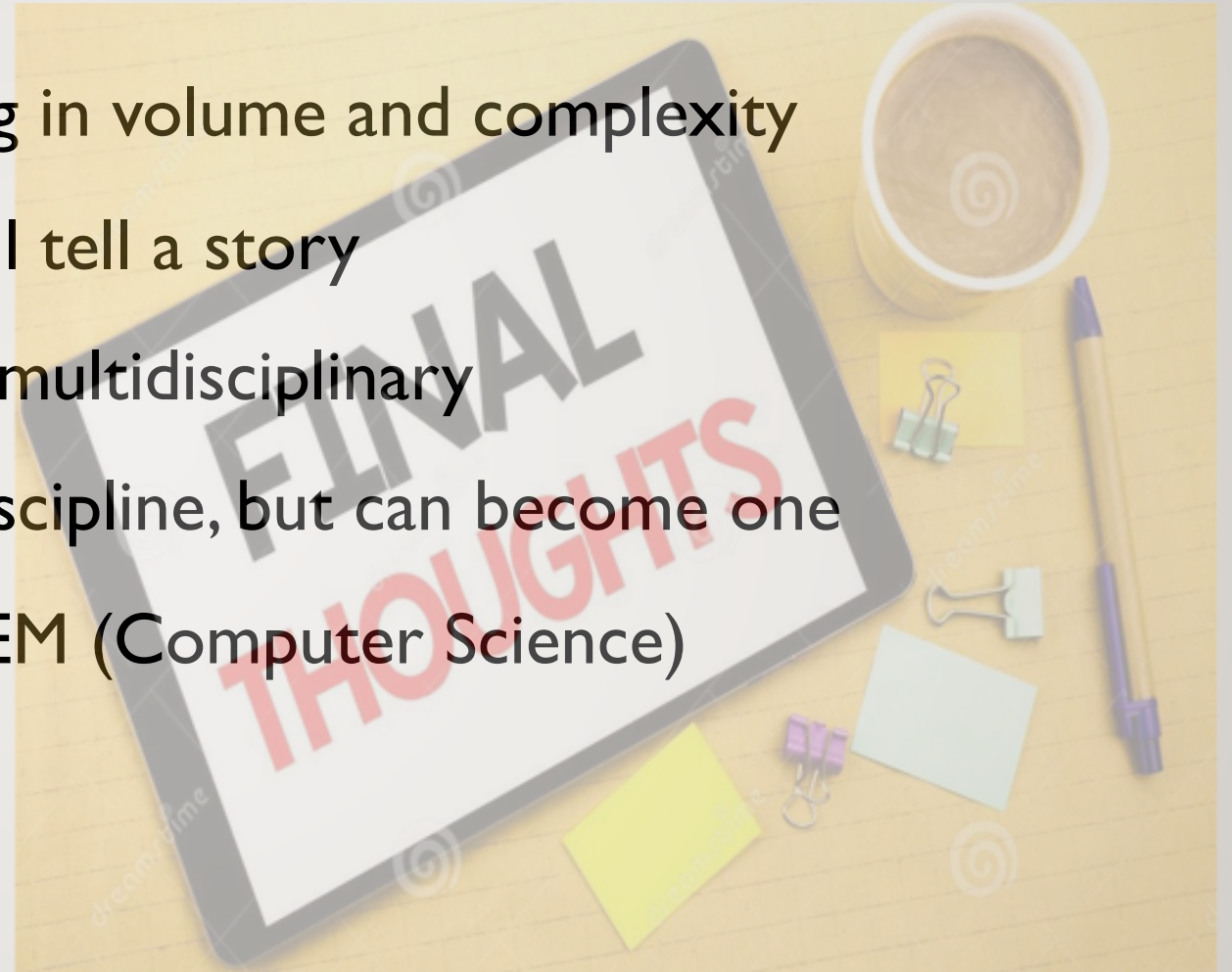
- In-depth knowledge of at least one of **data engineering** or **data analytics** pillars (expert level)
- Working knowledge of the other three pillars
- In-depth knowledge of at least one, preferably multiple, application areas (almost expert level)
- Ability to work in a team & communicate



# FINAL THOUGHTS

---

- Data is central and it is increasing in volume and complexity
- Treat the data properly and it will tell a story
- Data science is multifaceted and multidisciplinary
- Data science may not yet be a discipline, but can become one
- The view I presented is from STEM (Computer Science) perspective
  - There is much more



*Thank  
you*



Thank you to many colleagues who contributed to various initiatives I've led and who contributed to my understanding of data science.