

Decumulation of Retirement Savings:  
*The Nastiest, Hardest Problem in Finance*

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# Motivation

Defined Benefit Plans (DB) are disappearing

→ Corporations/governments no longer willing to take risk of DB plans

Recent survey<sup>1</sup> P7 countries<sup>2</sup>

- Defined Contribution (DC) plan assets: 55% of all pension assets
- Some examples
  - Australia 87% DC
  - US 65% DC
  - Canada 43% DC
  - ...
  - Japan 5% DC

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<sup>1</sup>Thinking Ahead Institute (2023)

<sup>2</sup>Australia, Canada, Japan, Netherlands, Switzerland, UK, US

# The retiree dilemma (Defined Contribution (DC))

A retiree with savings in a DC plan<sup>3</sup> (i.e. an RRSP) has to decide on

- An investment strategy (stocks vs. bonds)
- A decumulation schedule

The retiree now has two major sources of risk

- Investment risk
- Longevity risk (running out of cash before death)

William Sharpe (Nobel Laureate in Economics) calls this

*“The nastiest hardest problem in finance”*

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<sup>3</sup>In a DC plan, the retiree is responsible for investment/decumulation

# The Four per Cent Rule

Based on rolling 30-year historical periods, Bengen (1994) showed:

A retiree who

- Invested in a portfolio of 50% bonds, 50% stocks (US), rebalanced annually
- Withdrew 4% of initial capital (adjusted for inflation) annually
  - Would never have run out of cash, over any rolling 30-year period (from 1926)

Criticism

- Simplistic asset allocation strategy
- Simplistic withdrawal strategy
- Rolling 30 year periods contain large overlaps
  - Underestimates risk of portfolio depletion

## Bengen rule

*“Play the long game. A retirement income plan should be based on planning to live, not planning to die. A long life will be expensive to support, and it should take precedence over death planning.” Pfau (2018)*

Note that Bengen rule is based on assumption that 65-year old will live to be 95

- Should we mortality weight the cash flows and probability of running out of cash?
- Example: median life expectancy of 65-year old male  $\simeq 87$ .
  - Effectively, mortality weighting will weight minimum cash flow of 87-year old by  $1/2$
  - If I am 87, and alive, I need 100% of my minimum cash flows
  - If I am dead, I need zero dollars
- We will consider an individual investor, not averaging over a population
  - 30 year retirement, no mortality weighting
  - Consistent with Bengen approach

# Fear of running out of cash

Recent survey<sup>4</sup>

- Majority of pre-retirees fear exhausting their savings in retirement more than death

In Canada, a 65-year old male

- Probability of 0.13 of living to be 95
- Probability of 0.02 of living to be 100

Conservative strategy:

→ Assume 30 year retirement (as in Bengen (1994)).

Other assets can be used to hedge extreme longevity<sup>5</sup>

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<sup>4</sup>2017 Allianz Generations Ahead Study - Quick Facts #1. (2017), Allianz

<sup>5</sup>Real estate

# Objective of this talk

Determine a decumulation strategy which has

- Variable withdrawals (minimum and maximum constraints)
- Minimizes risk of portfolio depletion
- Maximizes total expected withdrawals
- Allows for dynamic, non-deterministic asset allocation

We will treat this as a problem in optimal stochastic control

# Formulation

Investor has access to two funds

- A broad stock market index fund
  - *Amount* in stock index  $S_t$
- A constant maturity bond index fund
  - *Amount* in bond index  $B_t$

$$\text{Total Wealth } W_t = S_t + B_t \quad (1)$$

Model the returns of both indexes

- Parametric, jump diffusion
- Non-zero stock-bond correlation
- Fit parameters to market data 1926:1-2019:12  
↔ All returns adjusted for inflation

## Notation

Withdraw/rebalance at discrete times  $t_i \in [0, T]$

The investor has two controls at each rebalancing time

$q_i$  = Amount of withdrawal

$p_i$  = Fraction in stocks after withdrawal (2)

At  $t_i$ , the investor withdraws  $q_i$

$$\begin{aligned} W_i^- &= \overbrace{S_i^- + B_i^-}^{\text{wealth before withdrawal}} \\ W_i^+ &= W_i^- - q_i \end{aligned} \quad (3)$$

Then, the investor rebalances the portfolio

$$\begin{aligned} S_i^+ &= p_i W_i^+ \\ B_i^+ &= (1 - p_i) W_i^+ \end{aligned} \quad (4)$$

Can show that

$$q_i = q_i(W_i^-) \quad ; \quad p_i = p_i(W_i^+)$$

# Controls

## Constraints on controls

$q_i \in [q_{\min}, q_{\max}]$  ; withdrawal amount

$p_i \in [0, 1]$  ; fraction in stocks

$\Rightarrow$  no shorting, no leverage

## Set of controls

$$\mathcal{P} = \{(q_i(\cdot), p_i(\cdot)) : i = 0, \dots, M\} \quad (5)$$

## Reward and Risk

**Reward:** Expected total (real) withdrawals (EW)

$$EW = E \left[ \overbrace{\sum_i q_i}^{\text{total withdrawals}} \right]$$

$E[\cdot] = \text{Expectation}$

**Risk measure:** Expected Shortfall  $ES$

$$ES(5\%) \equiv \left\{ \text{Mean of worst 5\% of } W_T \right\}$$

$W_T = \text{terminal wealth at } t = T$

ES defined in terms of final wealth, *not losses*<sup>6</sup>

→ Larger is better

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<sup>6</sup>ES is basically the negative of CVAR

# Objective Function

Multi-objective problem  $\rightarrow$  scalarization approach for Pareto points

Find controls  $\mathcal{P}$  which maximize (scalarization parameter  $\kappa > 0$ )

$$\sup_{\mathcal{P}} \left\{ EW + \kappa ES \right\}$$
$$\sup_{\mathcal{P}} \left\{ \overbrace{E_{\mathcal{P}} \left[ \sum_i q_i \right]}^{\text{total withdrawals}} + \kappa \overbrace{\left( \frac{E_{\mathcal{P}} [W_T \mathbf{1}_{W_T \leq W^*}]}{.05} \right)}^{\text{mean worst 5\% outcomes}} \right\}$$

s.t.  $Prob[W_T \leq W^*] = .05$

Varying  $\kappa$  traces out the efficient frontier in the  $(EW, ES)$  plane

## EW-ES Objective Function

Given an expectation under control  $E_{\mathcal{P}}[\cdot]$  (Rockafellar and Uryasev, 2000 )

$$\begin{aligned} \text{ES}_{5\%} &= \sup_{W^*} E_{\mathcal{P}} \left[ G(W_T, W^*) \right] \\ G(W_T, W^*) &= \left( W^* + \frac{1}{.05} [\min(W_T - W^*, 0)] \right) \end{aligned}$$

Objective function:

$$\sup_{\mathcal{P}} \sup_{W^*} E_{\mathcal{P}} \left\{ \overbrace{\sum_i q_i}^{\text{total withdrawals}} + \kappa \overbrace{G(W_T, W^*)}^{\text{mean worst 5\% } W_T} + \overbrace{\epsilon W_T}^{\text{Stabilization}} \right\}$$

Why do we need the stabilization term?

↪ More later

# Time Consistency

The EW-ES objective function is not formally *time consistent*

Time inconsistency

⇒ Investor has incentive to deviate from initial optimal policy at later times

EW-ES policy computed at time zero

↔ Pre-commitment policy

## Induced time consistent policy

At  $t_0$  we compute the pre-commitment EW-ES control

- For  $t > t_0$  we assume that the investor follows the *induced time consistent* control (Strub et al (2019))
- This control is identical to the pre-commitment control at  $t_0$
- No incentive to deviate from this control at  $t > t_0$

Induced time consistent control determined from (fixed  $W^*$ )

$$\sup_{\mathcal{P}} E_{\mathcal{P}} \left\{ \sum_i q_i + \kappa G(W_T, W^*) + \epsilon W_T \right\}$$

$W^*$  from pre-commitment solution at time zero

Alternative: equilibrium mean-ES control

$\hookrightarrow$  Does not actually control tail risk! (Forsyth(2020)) <sup>7</sup>

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<sup>7</sup>For more discussion of time consistency, induced time consistency, pre-commitment, see Bjork et al (2021), Vigna (2020, 2022), Strub et al (2019), Forsyth (2020)

## Withdrawal Control: limiting case

### Theorem 1 (Bang-bang withdrawal control: continuous limit)

Assume that

- the stock and bond indexes follow a parametric jump-diffusion
- the portfolio is continuously rebalanced, and withdrawals occur at the continuous (finite) rate  $\hat{q} \in [\hat{q}_{\min}, \hat{q}_{\max}]$

then the optimal control is bang-bang, i.e. the optimal withdrawal  $\hat{q}^*$  is either  $\hat{q}^* = \hat{q}_{\min}$  or  $\hat{q}^* = \hat{q}_{\max}$ .

Proof.

See Forsyth (North American Actuarial Journal (2022))



But of course, in real life, we do not withdraw/rebalance continuously.

## Scenario: all amounts indexed to inflation

- DC account at  $t = 0$  (age 65) \$1,000K (one million)
- Minimum withdrawal from DC account \$35K per year<sup>8</sup>
- Maximum withdrawal from DC \$60K per year
- Annual rebalancing/withdrawals
- Retiree owns mortgage-free real estate worth \$400K

### Investment Horizon

- $T = 30$  years, i.e. from age 65 to 95
  - ⇒ Plan to live long and prosper



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<sup>8</sup>Assume gov't benefits of 22K/year. Minimum income  $\simeq 22K + 35K = 57K$ /year.

## Scenario II

Why do we include real estate in the scenario?

Since  $q_{\min} = 35K$  per year,  $W_t$  can become negative

- When  $W_t < 0$ , assume retiree is borrowing, using a reverse mortgage<sup>9</sup>
  - Reverse mortgages allow borrowing of 50% of home value
  - In our case: \$200K
- Once  $W_t < 0$ 
  - All stocks are liquidated
  - Debt accumulates at borrowing rate
- If  $W_T > 0$ , then real-estate is a bequest
- Real estate is a hedge of last resort: not fungible with other wealth
  - This mental bucketing of real estate is a well-known behavioral finance result.<sup>10</sup>

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<sup>9</sup>See Pfeiffer et al, Journal of Financial Planning (2013)

<sup>10</sup>I also observe this with my fellow retirees: real-estate is a separate bucket

# Numerical Method I

Pre-commitment control at  $t_0$  (same as induced time consistent control)

Interchange  $\sup \sup(\dots)$

$$\sup_{W^*} \overbrace{\sup_{\mathcal{P}} E_{\mathcal{P}} \left\{ \underbrace{\sum_i q_i + \kappa G(W_T, W^*) + \epsilon W_T}_{\text{maximize over } W^*} \right\}}^{\text{Solve using Dynamic Programming (fixed } W^*)}$$

Solve inner DP problem using PIDE methods

# Numerical Method II

Inner maximization: dynamic programming

- Conditional expectations at  $t_i^+$ 
  - Solve linear 2-d PIDE
  - Use  $\epsilon$ -monotone Fourier method (Forsyth and Labahn (2019))
- Optimal controls at each rebalancing time
  - Discretize controls
  - Find maximum by exhaustive search
- Guaranteed to converge to the solution as discretization parameters  $\rightarrow 0$

Outer maximization over  $W^*$

- Discretize  $W^*$ , use coarse PIDE grid
  - $\rightarrow$  Find optimal  $W^*$  by exhaustive search
- Use coarse grid  $W^*$  as starting point for 1-d optimization on finer grids

# Data

## Center for Research in Security Prices (CRSP) US

- Cap weighted index, all stocks on all major US exchanges 1926:1-2019:12
- US 10 year Treasury index
- Monthly data, inflation adjusted by CPI

## Synthetic Market

- Stock/bond returns driven by parametric jump-diffusion model, calibrated to data
- Optimal controls computed in the *synthetic* market

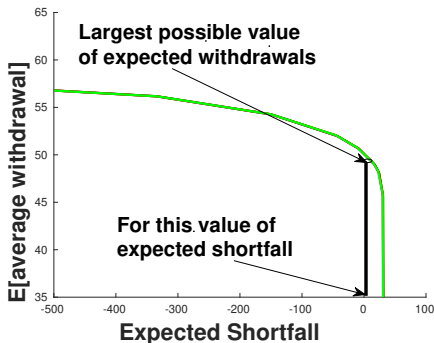
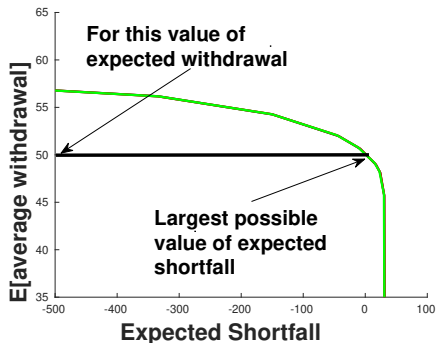
## Historical market

- Stock/bond returns from stationary block bootstrap resampling of actual data<sup>11</sup>
- No assumptions about stock/bond processes
- Used to test control robustness computed in the synthetic market

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<sup>11</sup>Dichtl et al (2016, Appl. Econ.), Anarkulova et al (JFE,2022)

## Pareto optimal points (Units: Thousands)

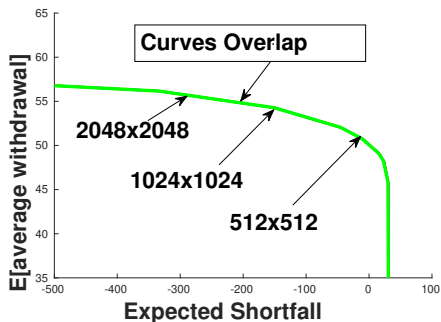


Varying scalarization parameter  $\kappa$

→ Traces out efficient frontier

- y-axis is annual average expected withdrawals
- E.g.: 50K ( $W_0 = 1000K$ ) corresponds to 5% withdrawal rate
- Recall ES is mean of worst 5%  $W_T \Rightarrow$  larger is better

## EW-ES efficient frontier (Units: thousands)



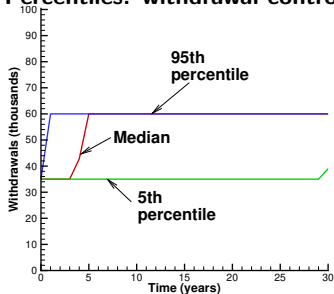
- Solutions with different PIDE grids
- ES is the mean of the worst 5% of outcomes
- Each pt on curve, different  $\kappa$
- Reverse mortgage hedge
  - Any point  $ES > -200K$  is acceptable

Note Efficient Frontier almost vertical at right hand end

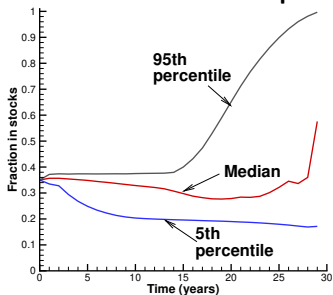
- Base case: constant withdrawal 35K/year
- Tiny increase in risk (smaller ES)
  - ⇒ Average withdrawal 50K per year (never less than 35K)

Point on Frontier: (EW,ES) = (52K/year, -42K)

Percentiles: withdrawal control



Percentiles: fraction in equities

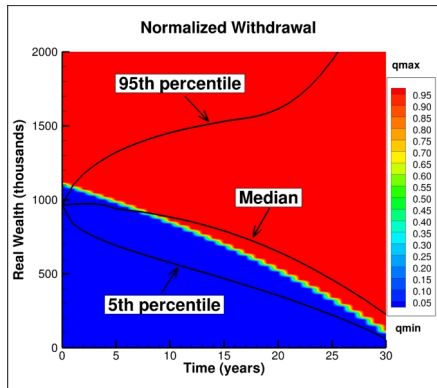
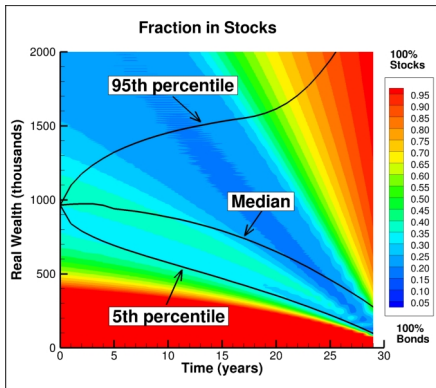


→  $ES \simeq -42K$

→ 5th percentile wealth at  $t = 30 \simeq 58K$

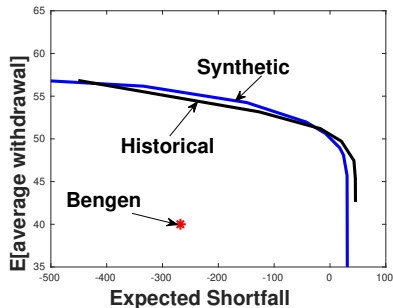
→ Average withdrawal  $\simeq 52K/\text{year}$

Point on Frontier: (EW,ES) = (52K/year, -42K)



- Withdrawal controls  $\simeq$  *bang-bang*, i.e. only withdraw either  $q_{min}$  or  $q_{max}$ .
- Median  $W_t \simeq 1000K \rightarrow 300K$

## Robustness Check: Efficient Frontier (Units: thousands)



- Bengen 4% rule: bootstrapped historical market
  - ⇒ very inefficient
  - ⇒ More risky than advertised,  $ES \simeq -270K$

Controls computed and stored in the *synthetic* market

- Parametric model calibrated to historical data

Controls tested<sup>12</sup> in the bootstrapped historical market

→ Controls are robust to parametric model misspecification

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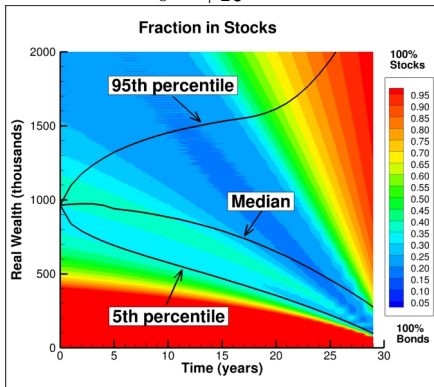
<sup>12</sup> "Out-of-sample" test.

# Stabilization term (EW,ES) = (52K/year, -42K)

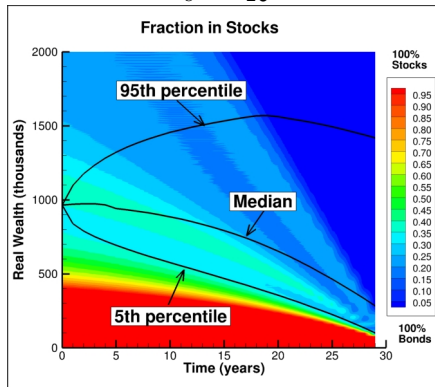
Recall objective function:

$$\sup_{\mathcal{P}} \sup_{W^*} \left\{ \overbrace{EW}^{\text{total withdrawals}} + \overbrace{\kappa G(W_T, W^*)}^{\text{mean worst 5\% outcomes}} + \overbrace{\epsilon W_T}^{\text{Stabilization}} \right\}$$

$$\epsilon = +10^{-6}$$



$$\epsilon = -10^{-6}$$

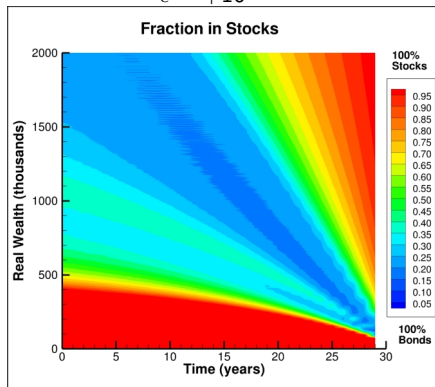


# Stabilization term

Plots of efficient EW-ES frontiers overlap for  $\epsilon = \pm 10^{-6}$

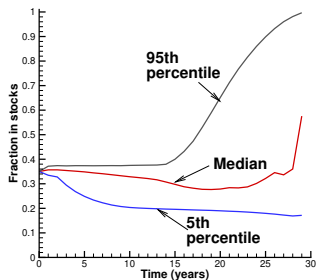
Recall that we are assuming the investor follows the induced time consistent strategy

$$\epsilon = +10^{-6}$$

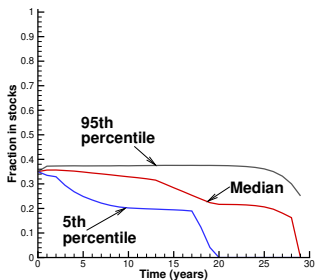


- $W^* = 58K$
- Suppose that  $t = 25$ , i.e. 90 years old
- $W = 2000K$ , you will never run out of cash with  $q_{max} = 60K/year$
- It does not matter whether you invest 100% in stocks or bonds

# If you are Warren Buffet, this problem is ill-posed



$$\epsilon = +10^{-6}$$



$$\epsilon = -10^{-6}$$

Fraction Stocks < 0.4 at 95th percentile

If you are rich and old, then it does not matter what you do

- $\epsilon = +10^{-6}$  invest 100% in stocks
- $\epsilon = -10^{-6}$  invest 100% in bonds

But these lucky large wealth outcomes  $\Rightarrow$  no effect on (EW,ES) frontier

# Peter Ponzo: Canasta Strategy

Peter Ponzo (retired Applied Math Professor from Waterloo)

- Retired: 1993; passed away: 2020
- In 1993, took commuted value of his pension
  - One-half → annuity (interest rate: 9.8%)
  - One-half → self-directed investments
  - Wrote a blog about his attempts to *“beat the market”*
- It turned out that beating the market was not easy!

But: he summarized his withdrawal strategy: **“Canasta Strategy”**  
*“If we have a good year, we take a trip to China,...,if we have a bad year, we stay home and play canasta.”*

This is a **bang-bang** control!

# Conclusions

- Optimal strategy: flexible withdrawals, dynamic stock-bond allocation
  - Less risk, higher average withdrawals<sup>13</sup> compared to 4% rule
  - Bootstrap resampling  $\Rightarrow$  controls are robust
- In the continuous withdrawal limit
  - Optimal withdrawals are *bang-bang*, i.e. only withdraw at either maximum or minimum rate
- Discrete rebalancing: withdrawal controls are very close to bang-bang
- Intuition: if you are lucky, and make money in stocks, take money off the table and go on a cruise
  - Otherwise: sit tight

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<sup>13</sup>Optimal: 5% EW, with  $ES \simeq 0$ ; Bengen: 4% EW, with  $ES \simeq -270K$ .